The Importance of Collaboration

Prepared for:
Virginia-North Carolina Interstate
High Speed Rail Compact
January 7, 2014

Presented by:
Drew Galloway
Chief, NEC Infrastructure Planning and
Performance
Amtrak





Introduction: The Amtrak Network



About Amtrak





- -21,100 mile system in 46 States
- 300+ daily intercity trains using 528 stations
- More than 20,000 employees
- Nearly half of the trains operated at 100 mph or better
- -31.6 million annual riders 10/11 Recording breaking years
- –88% Recovery Ratio of Operating Costs



Amtrak and Virginia

Amtrak Virginia

Over 20 trains daily in Virginia

- –Regional (State Partner) Service
- Long Distance Service

Statewide

- -20 Stations served
 - Richmond Staples Mill largest volume 372,592 in FY'13
- -Total trips Statewide -1,607,271
- –Amtrak spent \$107,759,453 in 2013 on goods and services in Virginia
- Amtrak employs 838 Virginia residents
- -2013 Payroll \$73,209,481



Train 93 at Cherry Hill, VA.

Nearly 223,000 Virginia residents are members of the Amtrak Guest Rewards frequent user program.



Amtrak and North Carolina

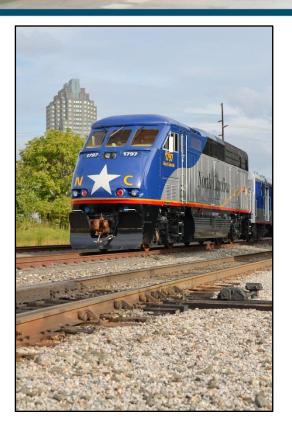
Carolinian and Piedmont

Record Ridership in 2013

- -Carolinian 317,550, up 3.6% over FY12
- -Piedmont 170,266, up 4.7% over FY12

Statewide

- -16 Stations served
 - Charlotte largest volume 201,481
- -Total trips Statewide -975,645
- –Amtrak spent \$76,891,156 in 2013 on goods and services in North Carolina
- 172 Amtrak employees live in the State
- -2013 Payroll \$12, 076,218



North Carolina's volunteer
Train Host Program
nationally recognized for
excellence



The Northeast Corridor



Northeast Corridor & Branches



- 899 Route-miles
- 546 Miles Amtrakowned
- 66% electrified
- 8 commuter operators
- 6 freight operators on Amtrak NEC
- 2,200 daily trains
 - 2,000 Commuter
 - 140 Intercity
 - 60 Freight
- 250 million annual passenger trips



A Driver of Our Nation's Economy





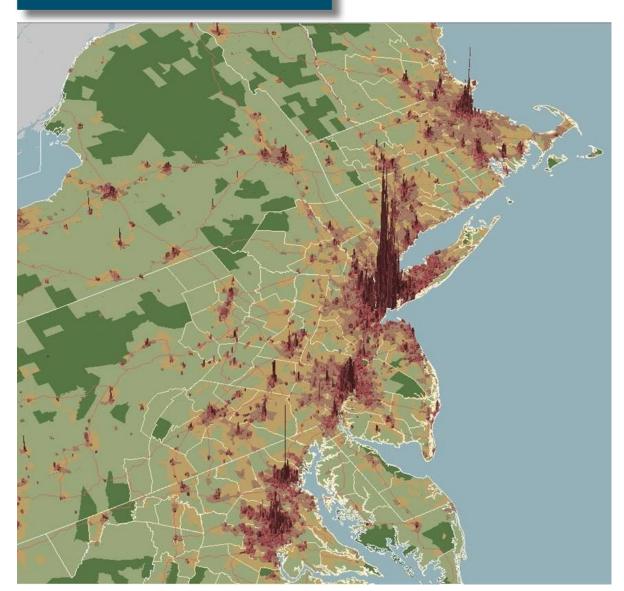


• Powerhouse Region

- -2% land area (within 25 mi of NEC)
- -17 % population
- -20 % GDP
- -4 of 10 largest metropolitan areas
- 158 (37%) of Fortune 500 headquarters in Northeast states
- Over 700 universities and colleges in the Northeast
- New York is a global center of finance, media, health care, culture, fashion



High Density Northeast Corridor



- Peaks of population density and job concentrations, linked by the NEC.
- Over 750,00 daily intercity and commuter trips.
- Fastest growing region south of Washington, DC

Left: population density in the Northeast Region, Credit: RPA



NEC - Complex Operations



- 153 of Amtrak's 305 daily trains
 - Acela operates up to 150 mph
 - Regional operates up to 125 mph



- More than 2,000 daily commuter trains
 - Nearly 30 different equipment designs
 - 5 different types of propulsion systems



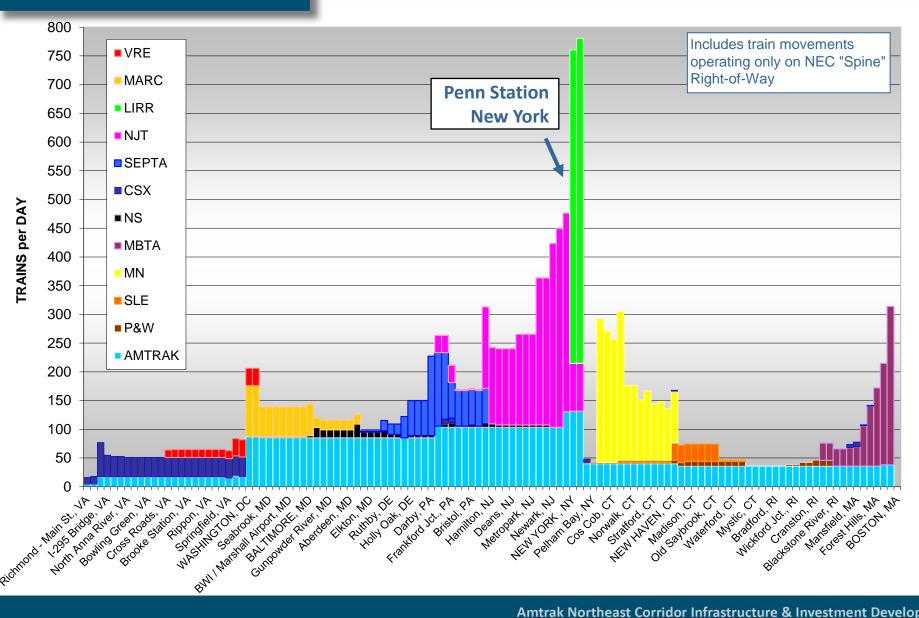
• Includes 18,000 ton coal trains and unit oil trains



- Amtrak maintains 363 of the 457 Mainline route-miles
 - 17 tunnels (six underwater tunnels to access Manhattan)
 - 1,186 bridges (14 of them moveable)



NEC Complex Operations

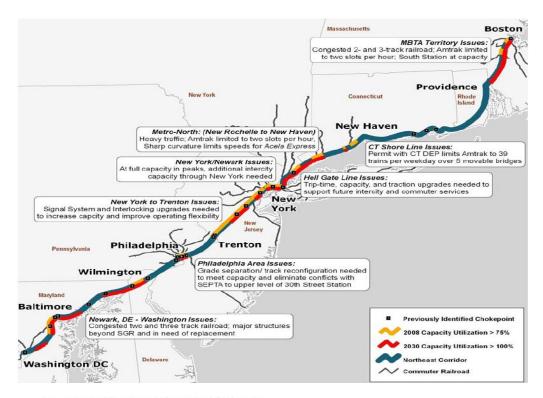




NEC Challenges

Capacity Constraints & Capital Needs

- Train Miles have DOUBLED since Amtrak assumed NEC dispatching and maintenance
- Long term Ridership Growth Continues (15 year avg.)
 - 2.45 % commuter
 - 2.90 % intercity
- In 2010, Amtrak and States issued a first of several reports that identifies Investment needs through 2030-2040:
 - Train miles: + 37%
 - Intercity & commuter riders: + 60%
 - 400 500 million annual trips



Previously Identified Chokepoint

2008 Capacity Utilization > 75%

2030 Capacity Utilization > 100%

Northeast Corridor

Commuter Railroad

Source: NEC Master Plan.



Moving Forward: Improvement and Expansion



NEC Planning for Growth











Implement NEC Upgrade Program

Advance projects under existing 1978 record of decision that improve all services:

- Create additional capacity with a focus on Trans-Hudson capacity and major terminals.
- Raise top speeds (to 160 mph) and reduce trip times in shared-track corridor.
- Achieve a State of Good Repair and advance joint improvement projects.
- Expedite "Common Elements" projects

Pursue Next Generation High-Speed Rail for the NEC

Develop future HSR (220 mph) alignment between Washington and Boston - Route to be determined by FRA NEC FUTURE PEIS

- Mostly dedicated two-track alignment for high-capacity, high-speed services (including high speed commuter trains).
- Integrated network with interface points between both systems.
- Major new station developments.



PRIIA Legislation – Section 212

- Requires the Northeast Corridor Commission
 (Commission) to develop a standardized methodology
 for allocating costs between Amtrak, commuter rail, and
 freight users of the NEC
 - Methodology shall not allow for cross subsidization between intercity, commuter rail, and freight
 - Users pay full cost of sole benefit activities and a proportionate share of costs for joint benefit activities
 - Fully allocated costing approach effectively nullifies avoidable cost approach established by Ex Parte 417 in 1983
- Geographic Territory Covered
 - NEC between Boston and Washington, including portions owned by New York MTA, Connecticut DOT, and MBTA and connecting corridors



Virginia and North Carolina are represented and have regularly participated in the process



5 Year Capital Plan

- PRIIA and FRA Grant condition requires Amtrak and the NEC Commission develop a "Comprehensive Five –Year Plan of capital improvements and services".
 - Necessary to inform Section 212 allocations
 - Essential to shape NEC future investments
 - Basis of future Amtrak and State grant applications



- 5 Year planning framework updated annually
 - Infrastructure and facilities
 - State of readiness
 - Funding allocations
 - Service Plans
 - Detailed listing of all train movements
 - 15 27 month planning cycles for schedule implementation
- Implement October 1, 2014





Coordination and Future Collaboration



An Example of Collaboration: HSR Equipment Procurement

- Amtrak and California High Speed Rail Authority (CHPRA) partner to issue RFP for HSR train sets.
- Partnership is intended to reduce per unit costs and create demand for domestic HSR equipment manufacturing.
- Partnership will bring high quality jobs to the USA.
- The partnerships advances the respective HSR programs of each agency.

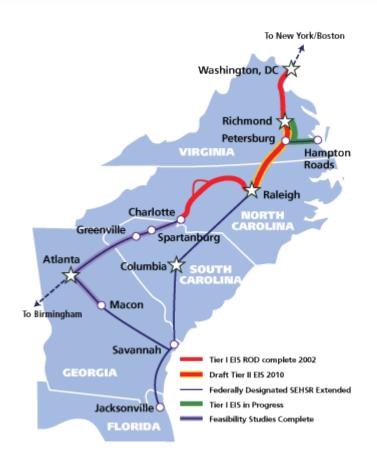


Jeff Morales, Joseph Szabo, and Joe Boardman at January 17, 2013 press conference announcing partnership.



Coordination is Key

- Coordinating SEHSR plans with NEC service planning is key
- Only HSR link to southeast
- Connects NEC to growing southeastern states
- Provides shorter rail travel between major cities
- Provides greater economic and employment opportunities



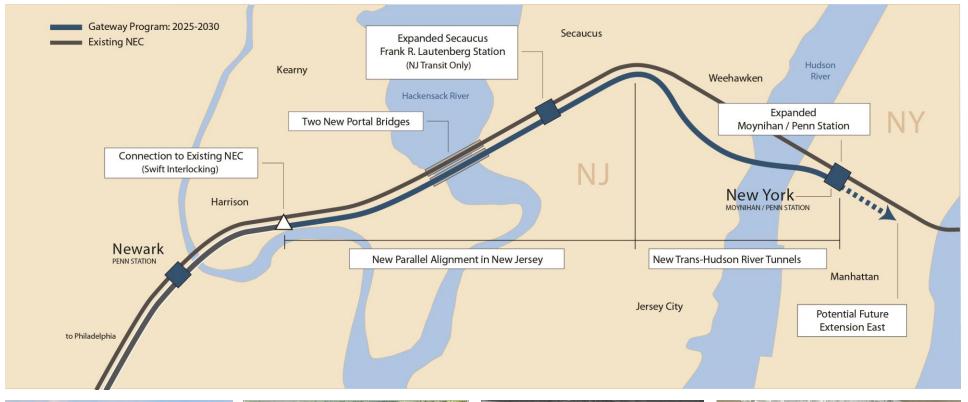
SEHSR is a vital link to the greater NEC network.



Major Infrastructure Projects



Gateway Program





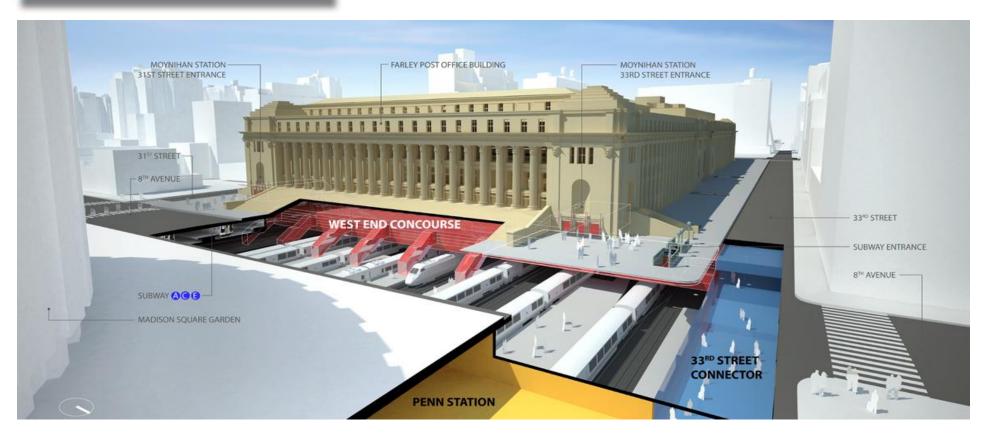








Moynihan Station Under Construction



- Expansion of the current West End Concourse and the 33rd street connector below street level and the building of platforms for new ventilation fans.
- New entrances at the corners of 8th Avenue and 31st and 33rd Streets.
- Funded by a \$83 million TIGER grant, along with additional state and local funding totaling \$375 million.
- Phase 1 began September 15, 2012; target completion is December 2016.



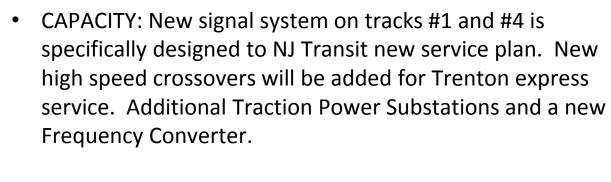
New Jersey High Speed Rail



- \$450 million FRA HSIPR Grant for improvements to a 24mile stretch between Trenton and New Brunswick, NJ that becomes the model of a modernized NFC.
- Includes upgrades to track, electrical power, signal systems and overhead catenary wires.



• SPEED: Replaces 1930's catenary system with constant tension catenary, supporting increased train speeds from 135 mph to 160 mph.





• RELIABILITY: Improves reliability and capacity for Amtrak and commuter services. Rebuild of Midway Interlocking.



Philadelphia 30th St. Station

STATION FACTS

3rd busiest station in Amtrak network (4.5M passengers)

PLANNING STATUS

- Preliminary planning stages; RFP for Master Plan issued in Fall 2013
- Master Plan vision for the air rights development above Amtrak's Penn Coach Yard (and possibly SEPTA's Coach Yards) & surrounding precinct

KEY PARTNERS

Amtrak, Drexel University, Brandywine Realty Trust and property owners, government, and non-profit organizations located in close vicinity









Baltimore Penn Station

STATION FACTS

8th busiest Amtrak station with over 1 million passengers in FY13

PLANNING STATUS

- Operations, Facilities & State of Good Repair Plans underway Fall 2013
- Harbor Point Holdings evaluating commercial development potential of adjacent Lanvale site, station upper floors and surrounding underutilized parcels
- Consolidated Master Plan to be completed over next two years

KEY PARTNERS City of Baltimore My

City of Baltimore, Maryland DOT, Harbor Point Development









Washington Union Station

STATION FACTS

2nd busiest in the Amtrak network (30 million visitors), #1 for Metro, #1 for MARC and #2 for VRE

PLANNING STATUS

- Master Plan unveiled July 2012
- 15 year project with estimated cost of \$7B
- Plan refinement, survey/assessment work underway, near-term focus on concourse expansion.

KEY PARTNERS

Union Station Redevelopment Corporation (USRC), Akridge, Ashkenazy, VRE, MARC









Thank you for your attention.