



# Route 1 Multimodal Alternatives Analysis

## Executive Steering Committee

March 13, 2014

# Agenda

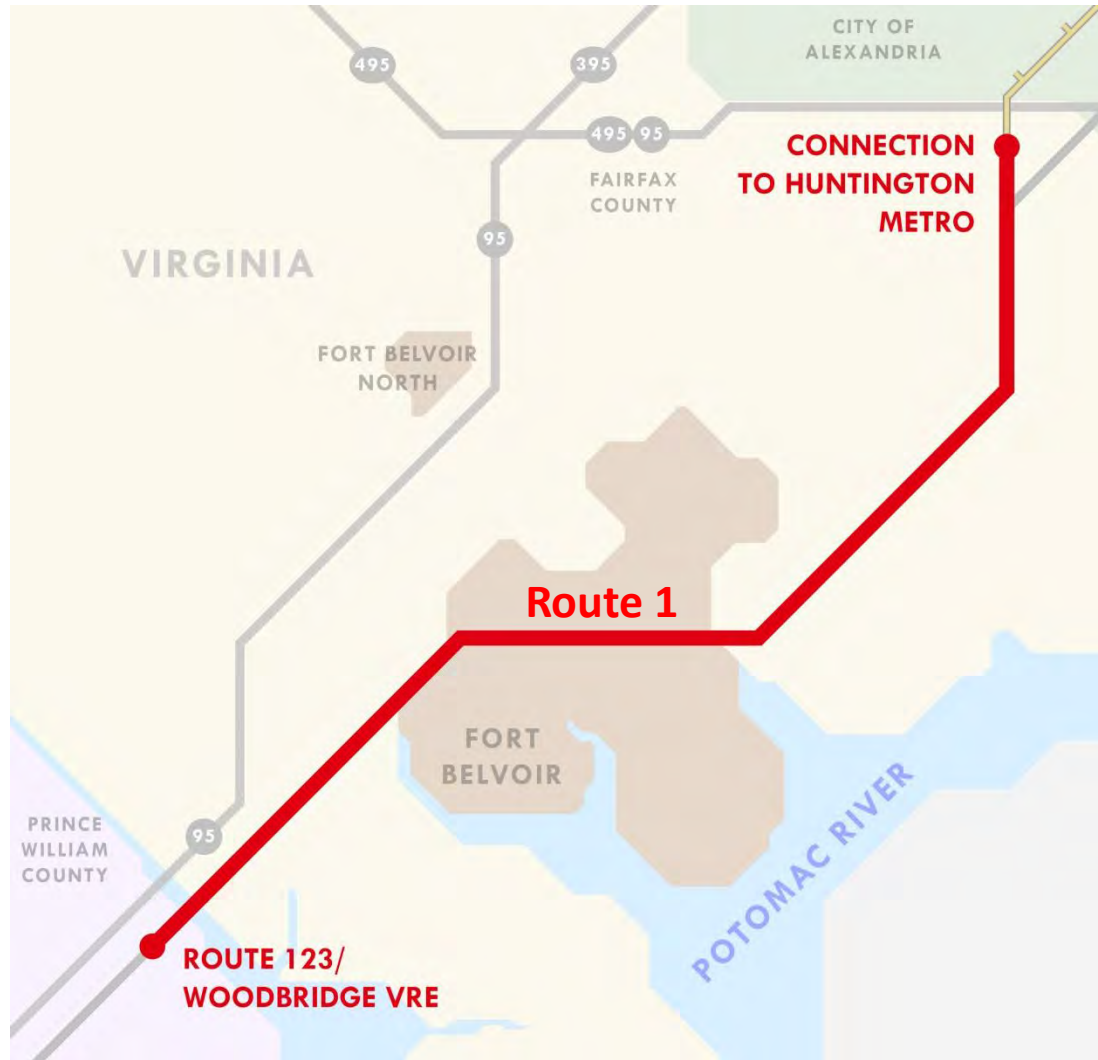
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1. Introductions (3:30)
2. Background and Process (3:35)
3. Proposed Alternatives for Further Evaluation & Land Use Scenario Development (3:50)
4. Project Funding and Finance & Preliminary Economic Analysis (4:20)
5. Q&A, Discussion (4:40)
6. Upcoming Meetings and Next Steps (4:55)

# 1. Background and Process

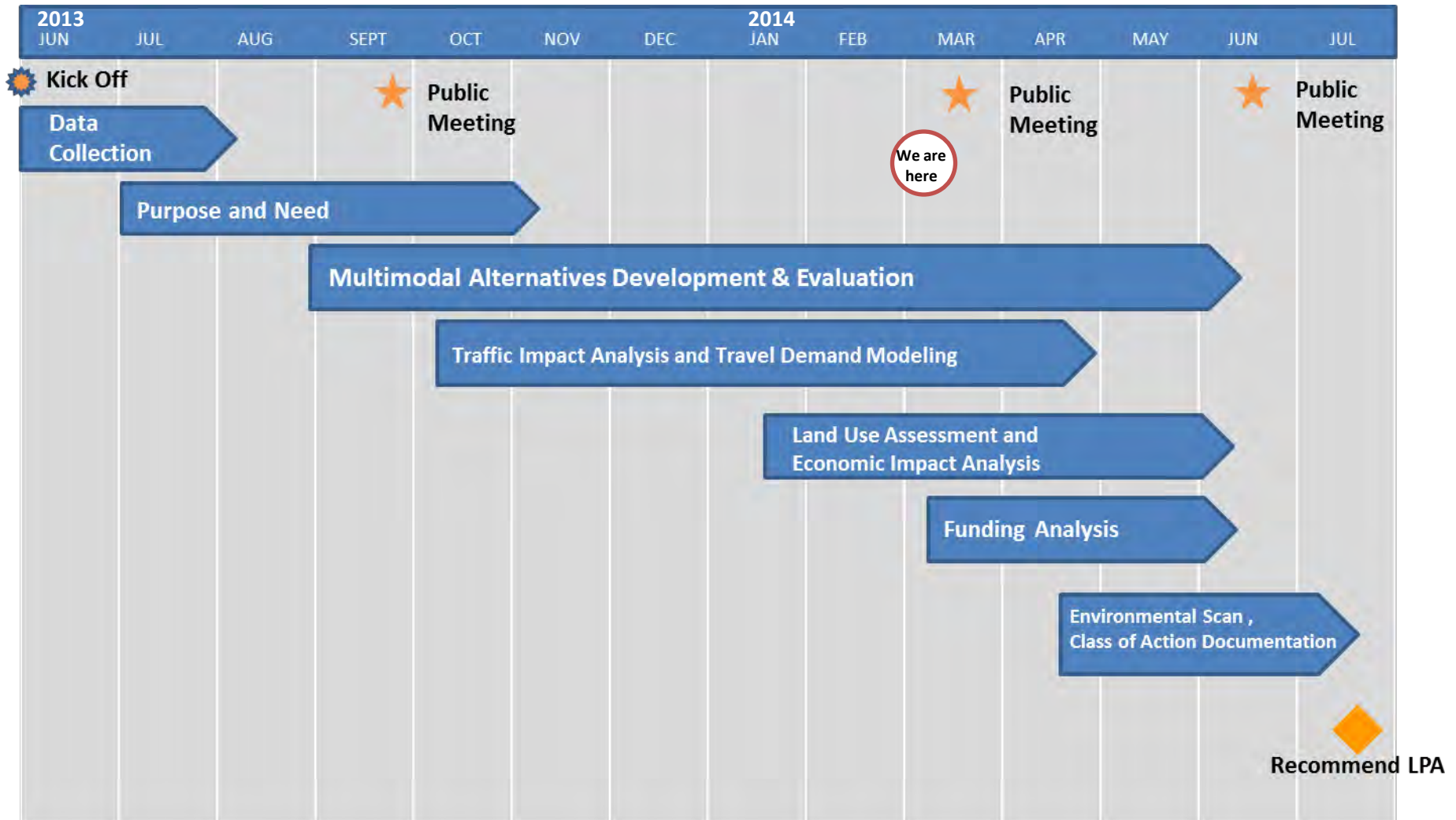


# Project Corridor



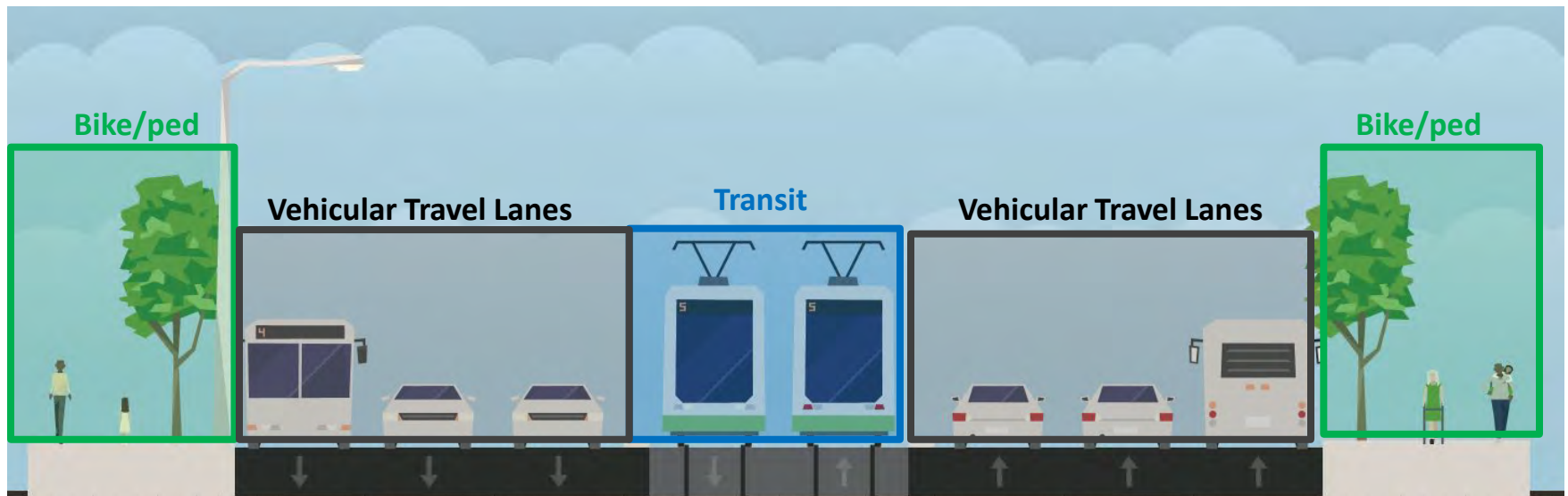


# Project Schedule



# Outcome of the Study

- A recommended multimodal alternative for implementation in the Route 1 corridor by the technical team
- The recommended alternative will have three elements:
  - **Transit**: Mode and alignment
  - **Vehicular**: Number of automobile travel lanes
  - **Bike/ Ped**: Facilities and location



# Purpose and Need

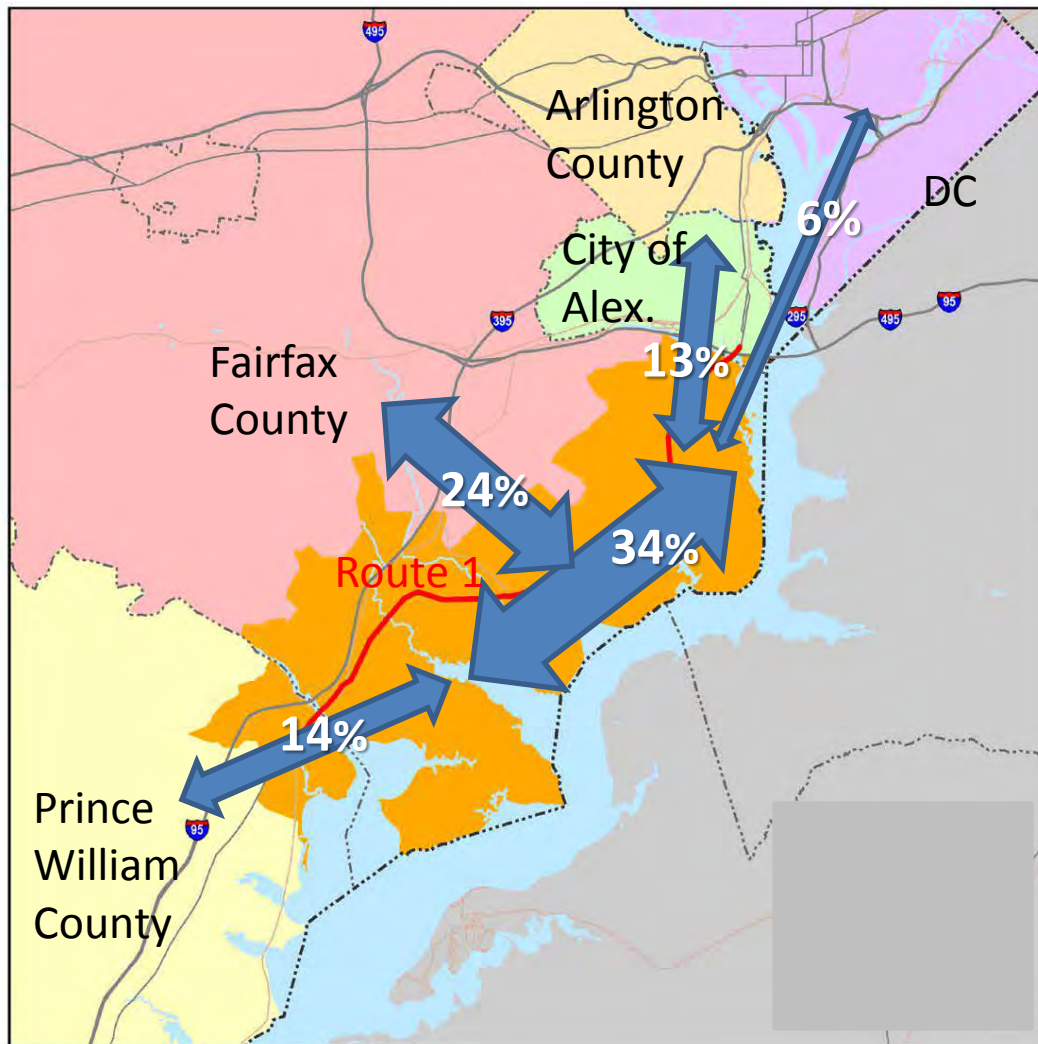
## **Purpose:**

Provide improved performance for transit, bicycle and pedestrian, and vehicular conditions and facilities along the Route 1 corridor that support long-term growth and economic development.

## **Needs:**

- Attractive and competitive transit service
- Safe and accessible pedestrian and bicycle access
- Appropriate level of vehicle accommodation
- Support and accommodate more robust land development

# Existing Corridor Travel Patterns (Auto plus Transit)



**Daily trips (auto and transit) to, from, and within Route 1 corridor**

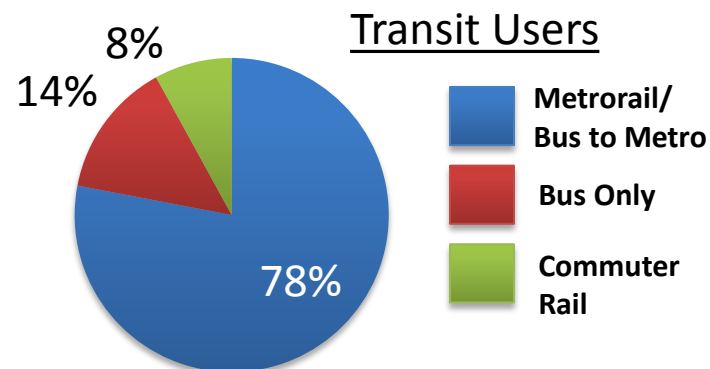
Route 1 From/To	Total Trips		
	Total	% of Total	Transit Share
DC	52,000	6%	29%
Arl/Alex	116,000	13%	6%
Within Rt.1 Corridor	310,000	34%	1%
Fairfax Other	216,000	24%	0%
Prince William Other	124,000	14%	0%
Other Areas	95,000	10%	2%
<b>Total</b>	<b>913,000</b>	<b>100%</b>	<b>3%</b>



# Transit Travel Markets

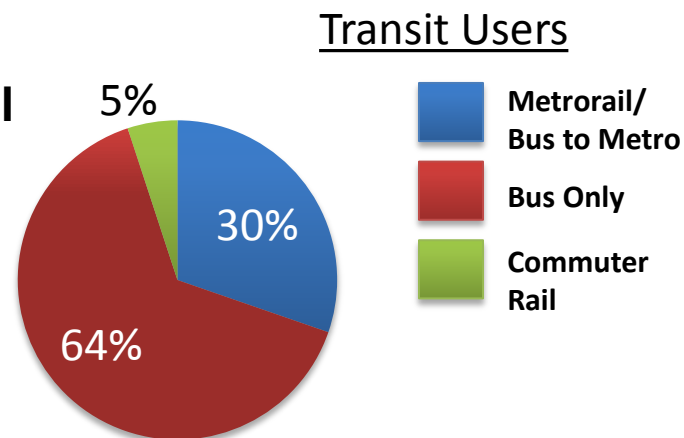
**On an average week day, where do people who live in the corridor travel to?**

- The majority of corridor transit users (52%) are commuting to Downtown, using Metrorail
- 86% of corridor transit users are traveling to Arlington or Downtown



**On an average weekday, where do people who travel to the corridor come from?**

- 64% of transit commuters to the corridor use the bus
- Most transit trips begin and end in the corridor



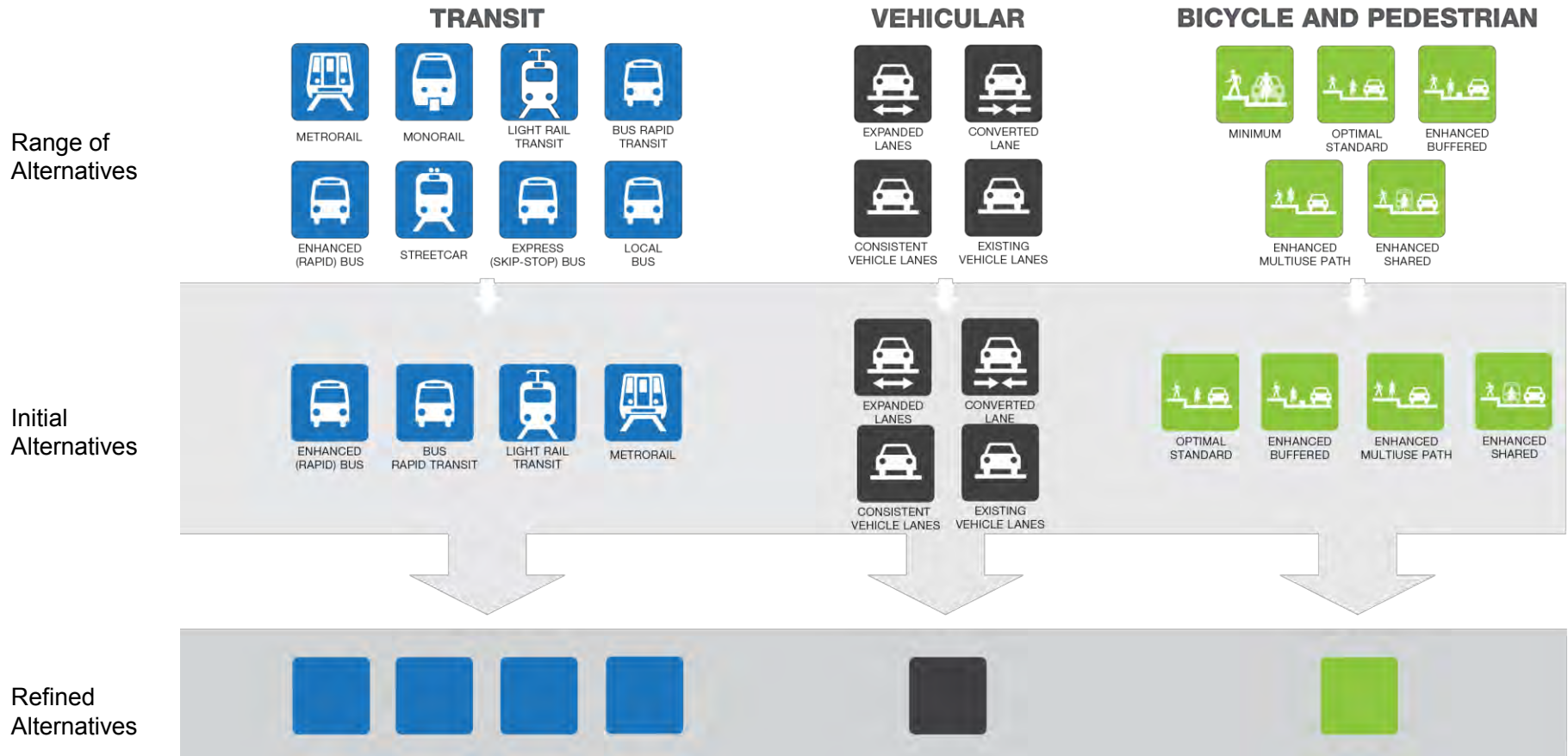
# Reminder: Highlights of Last Meeting

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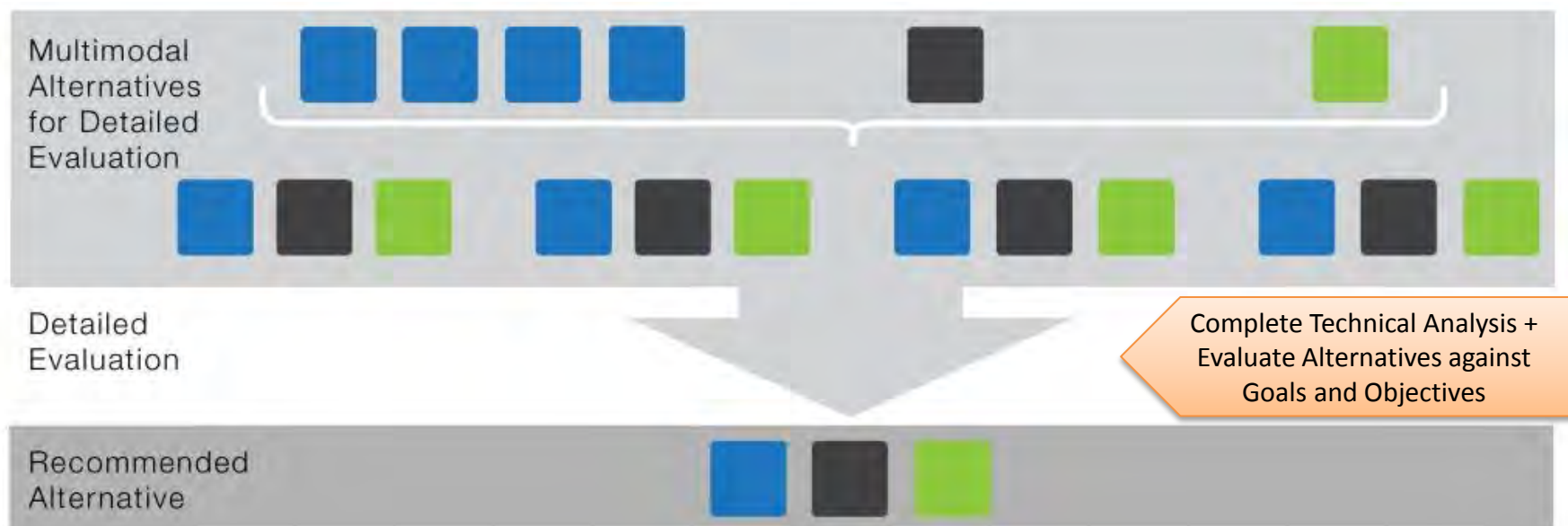
- Presented Purpose and Need
- Identified the transportation problems we want to solve
- Presented preliminary options for:
  - Transit modes
  - Vehicular Lanes
  - Bike/Ped facilities



# Step 1: Identify the best transportation options



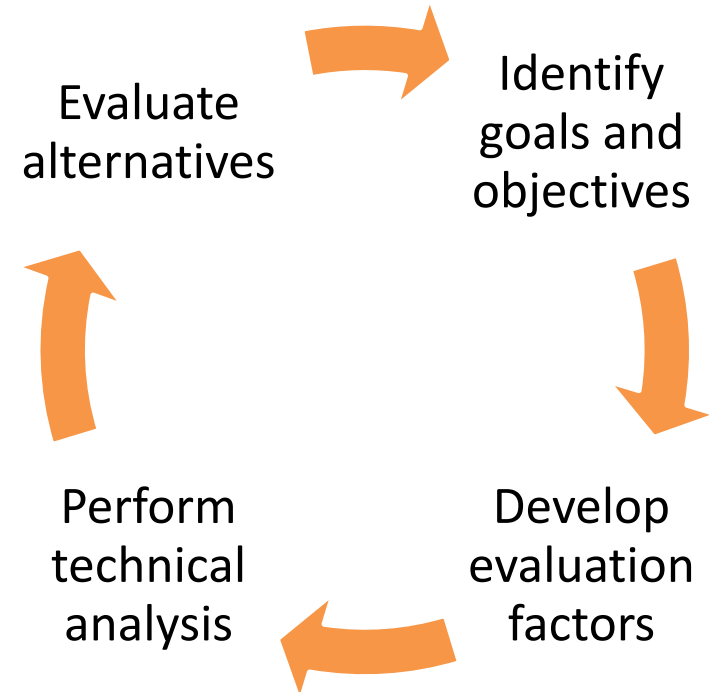
## Step 2: Combine options into multimodal alternatives



# Arriving at Recommended Multimodal Alternative: How do we choose one?

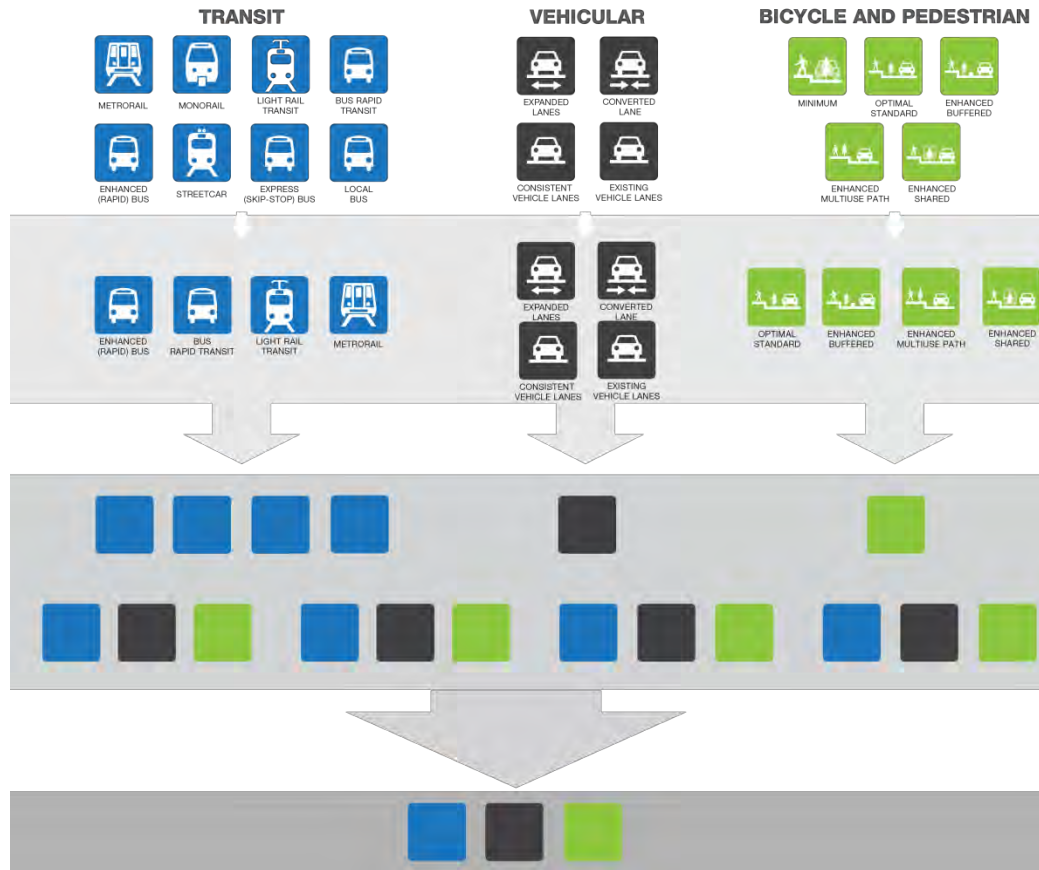
## Key Evaluation Factors:

- Transit system performance
- Bicycle and pedestrian network improvements
- Traffic operations
- Implementation/ ability to phase project
- Financial feasibility
- Capacity to meet current and future needs
- ROW and impacts on community resources





# Multimodal Evaluation Process



## Today's meeting answers

*How do we get from Screen 1 to Screen 2?*

Discuss the process for evaluating options under each category:

**Transit**, **Vehicular**, and **Bike/Ped**

At the end of the presentation, we will have confirmed:

*Which alternatives will be further evaluated?*

*(We'll have filled in the boxes!)*

*One of these options will ultimately be the recommended alternative.*

### 3. Proposed Alternatives for Further Evaluation



# Vehicular Travel Lanes Alternatives



Existing Lanes



Expanded Lanes:

Three or four lanes, depending on location along the corridor



Converted Lanes



Consistent Lanes












## Key Evaluation factors:

- Level of Service (LOS)
- Volume-to-Capacity (V/C)
- ROW impacts

## Other, qualitative factors:

- Maintaining existing speeds
- Minimizing lane transitions
- Reducing pedestrian crossing distance/time

# Vehicular Lane Evaluation

Alternative		Intersection Performance	Right of Way Impacts
Expanded		No intersections with LOS E or worse 	Significant ROW impacts 
Consistent		3 intersections with LOS E or worse 	Moderate ROW impacts 
Converted		10 intersections with LOS E or worse 	Few ROW impacts 



Compares less favorably



Compares more favorably

## Other, qualitative factors:

- Desire to maintain existing speeds (45 mph)
- Minimize lane transition that contribute to travel delays
- Pedestrian crossing distance/time

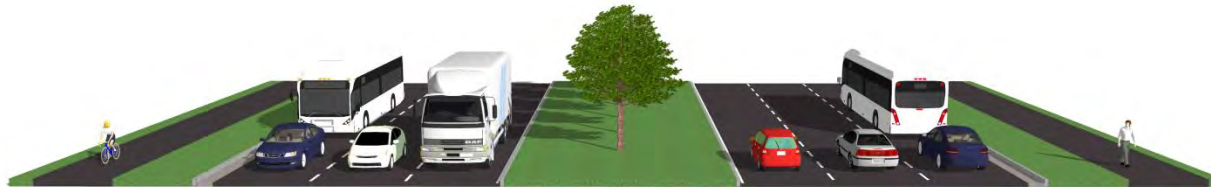


# Vehicular Lanes Evaluation: Overview



1. **Confirmed recommendation from prior studies and plans** (VDOT and Fairfax County Comprehensive Plan):

**Consistent, 6 vehicular lanes** along the entire corridor

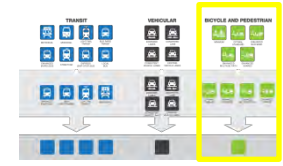


2. Evaluated the Consistent 6-Lane Alternative to other options using quantitative and qualitative measures including

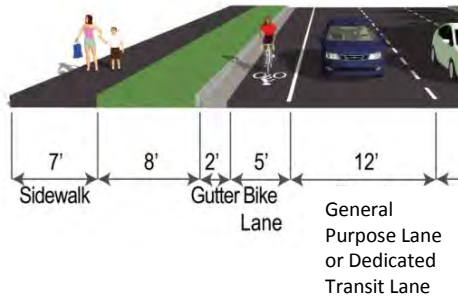
3. Confirmed Findings with VDOT



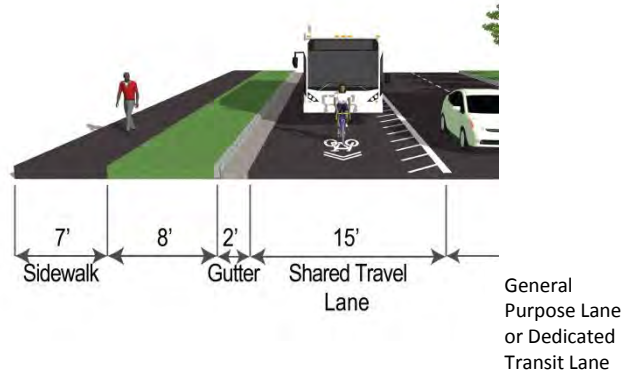
# Bicycle and Pedestrian Alternatives



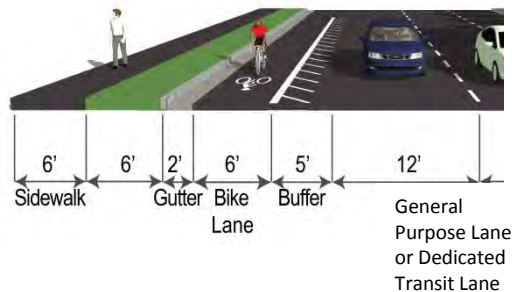
## Sidewalk + bike lane



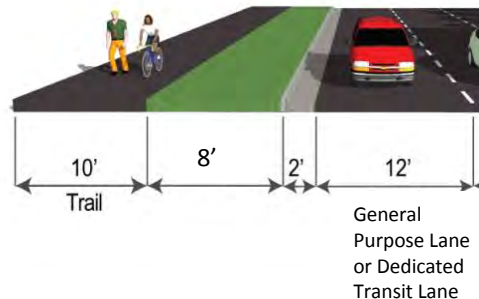
## Sidewalk + bus/bike lane



## Sidewalk + buffered bike lane



## Multiuse path (bike and ped)





















### Key Evaluation factors:

- Safety and comfort for cyclists of all abilities
- ROW impacts

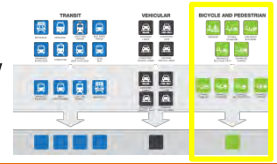
### Measures and factors:

- Bicycle compatibility index and Bicycle Level of Service
- Possible to implement incrementally / flexible over time

# Bicycle and Pedestrian Evaluation

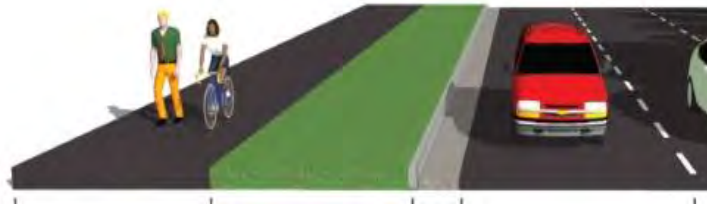
	In-street bike lane and sidewalk	Shared bus/bike lane and sidewalk	Buffered bike lane and sidewalk	Multiuse path
<b>Legend for ratings:</b>  Compares more favorably  Compares less favorably				
<b>Provides access along full corridor</b>	Improves walk & bike access to destinations 	Improves walk & bike access to destinations 	Improves walk & bike access to destinations 	Improves walk & bike access to destinations 
<b>Provides safety and comfort given high auto speeds and volumes</b>	In-street bike lane not recommended for 45 mph+ 	Shared bike/travel lane not recommended for 45 mph+ 	Bike lane buffered from 45 mph traffic 	Bike lane buffered from 45 mph traffic with curb and landscape strip 
<b>Requires additional right-of-way</b>	Requires some new ROW 	Requires little new ROW 	Requires significant new ROW 	Requires some new ROW 

# Bicycle and Pedestrian Evaluation: Overview



**Confirmed recommendation based on trade-offs among accessibility, safety, and required right-of-way**

## 10-foot Multiuse Path



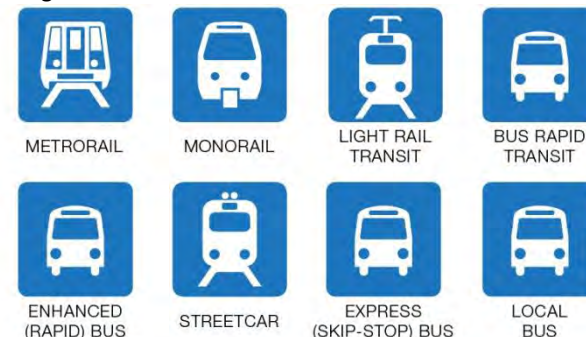
Note: implementation of recommended section varies along corridor

# Transit Evaluation: Overview



1. Screened a wide range of transit **alternatives** based on basic project requirements to arrive at four initial alternatives
2. Analyzed **four transit alternatives** to identify the most promising modes (e.g. rail, bus) and routes for further evaluation

## Range of Alternatives



## Initial Alternatives



## Refined Alternatives



# Initial Alternatives



## Four Initial Transit Alternatives:

- Enhanced Bus
- Bus Rapid Transit (BRT)
- Light Rail Transit (LRT)
- Metrorail



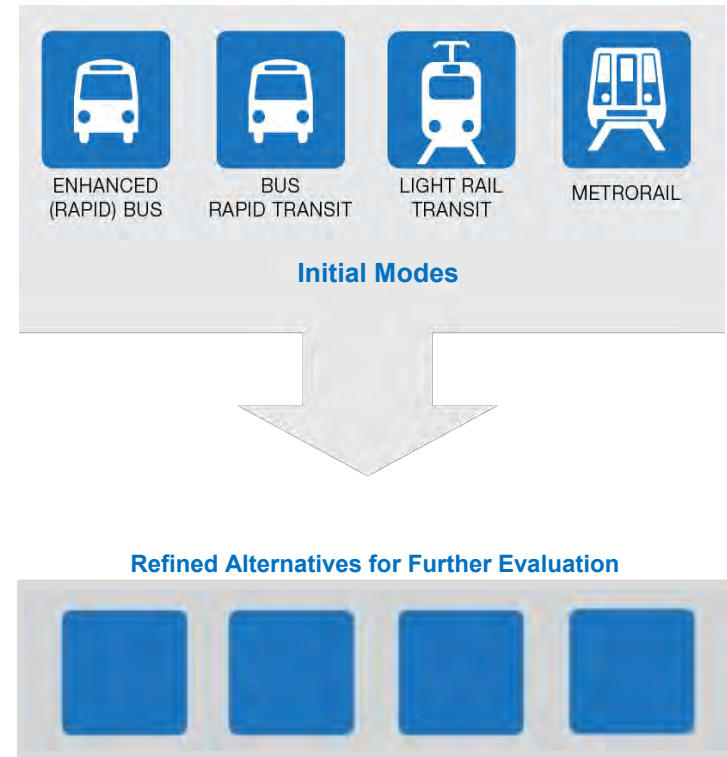


# How do we refine the initial alternatives for further evaluation?

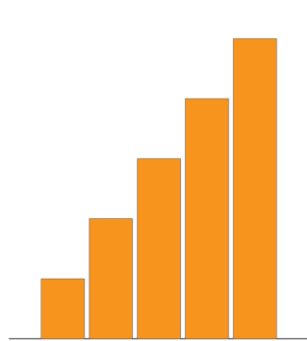
## 1. Quantitative Key Indicators:

- Ridership
- Estimated Capital Cost
- Estimated O&M Cost
- Cost per Rider

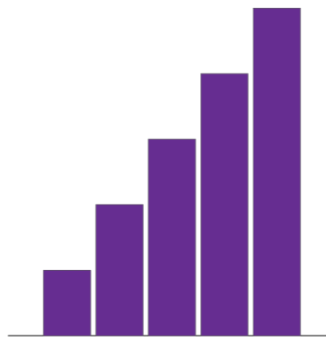
## 2. Preliminary Land Use Scenario and Economic Analysis



# Transportation Investment helps to increase economic viability and vitality of the corridor



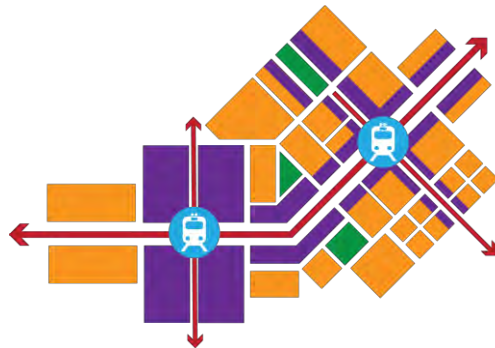
Population growth



Employment growth



Demand for new residential units and commercial space



Land use planning



Transportation investment



Support high quality community development

# Land Use: Transit-Supportive Activity Densities

## Scenario 1:

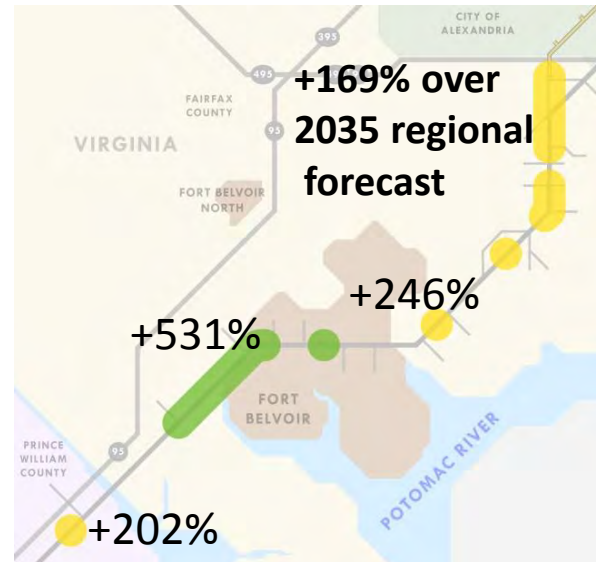
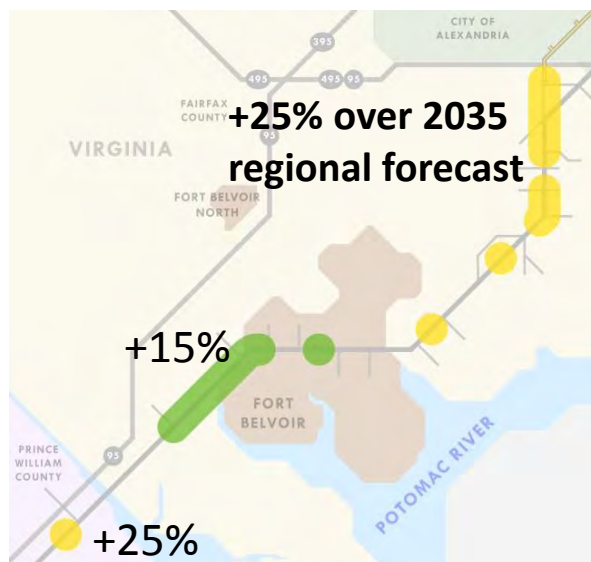
“Base Land Use Scenario” =  
2035 MWCOG regional  
forecast

## Scenario 2:

What is a reasonable growth  
expectation for a corridor that  
invests in high-quality transit  
(BRT or LRT)?

## Scenario 3:

How much do population and  
employment need to increase  
to achieve density levels  
typically supportive of  
**Metrorail?**

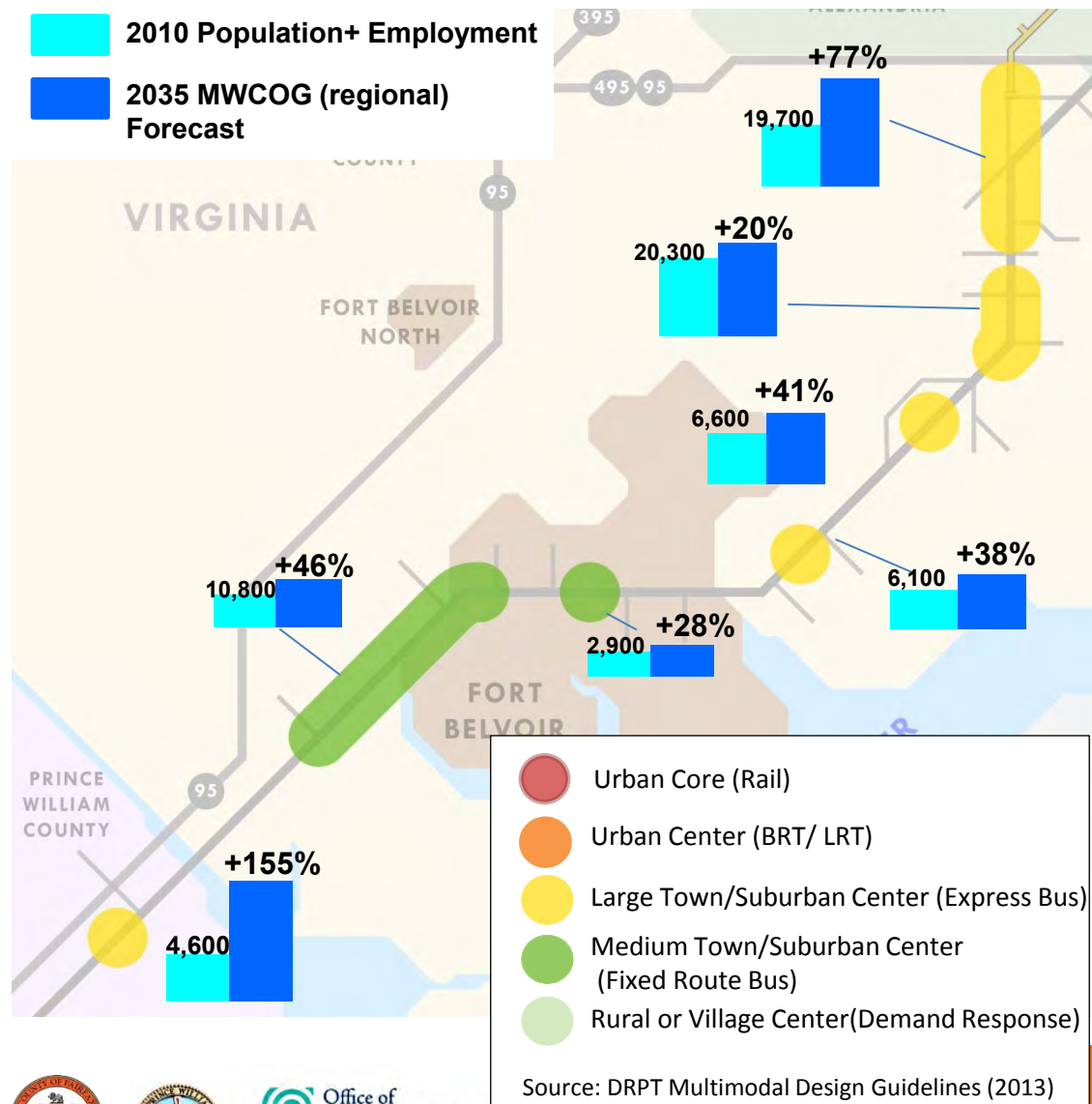


- Large Town/Suburban Center (Express Bus)
- Medium Town/Suburban Center (Fixed Route Bus)
- Rural or Village Center (Demand Response)

Source: DRPT Multimodal Design Guidelines (2013)

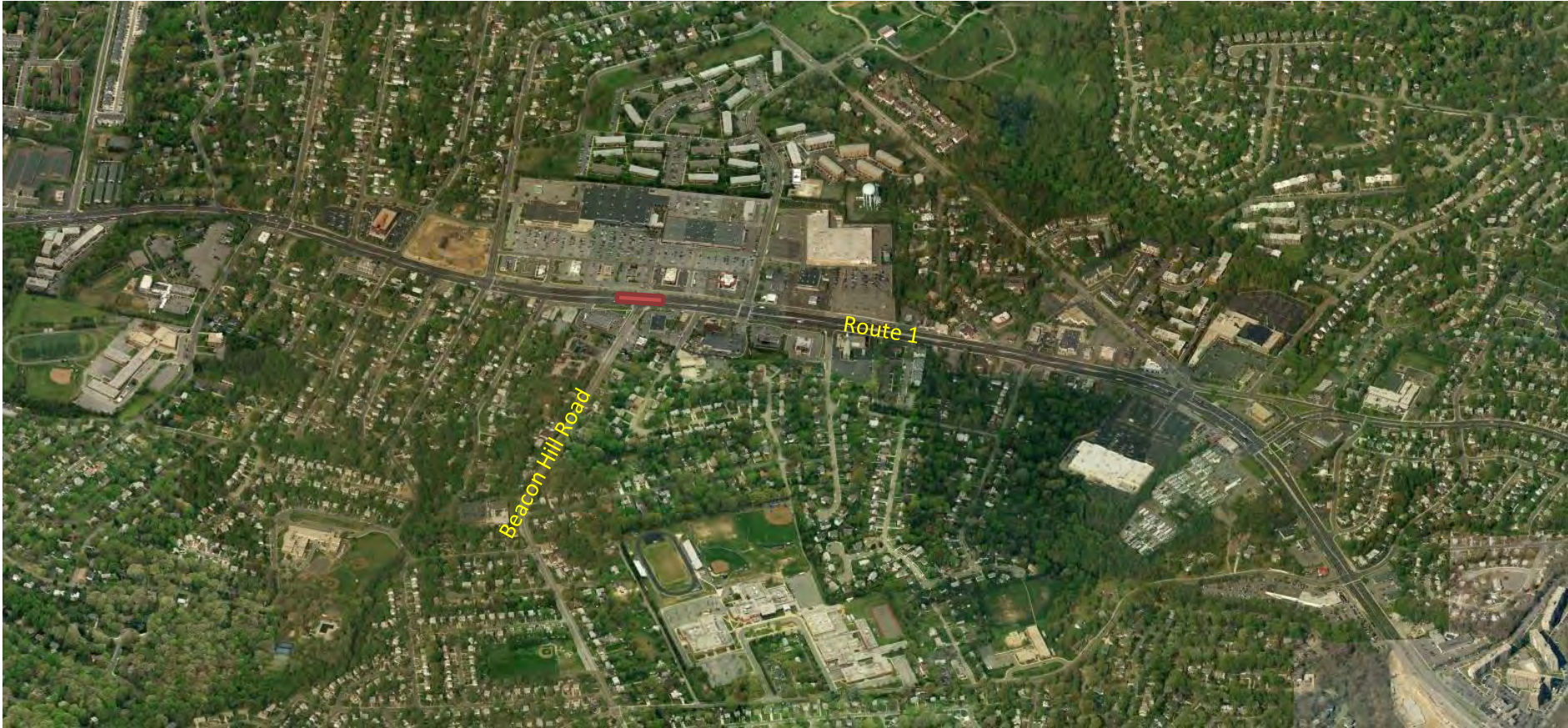
# Scenario 1: 2035 MWCOG Population and Employment Forecast

- The 2035 regional forecast anticipates high growth that varies along the corridor
- Base scenario for potential FTA grant application
- Station areas (within ½-mile) in the north and at Woodbridge are supportive of express bus; areas near Fort Belvoir are less dense





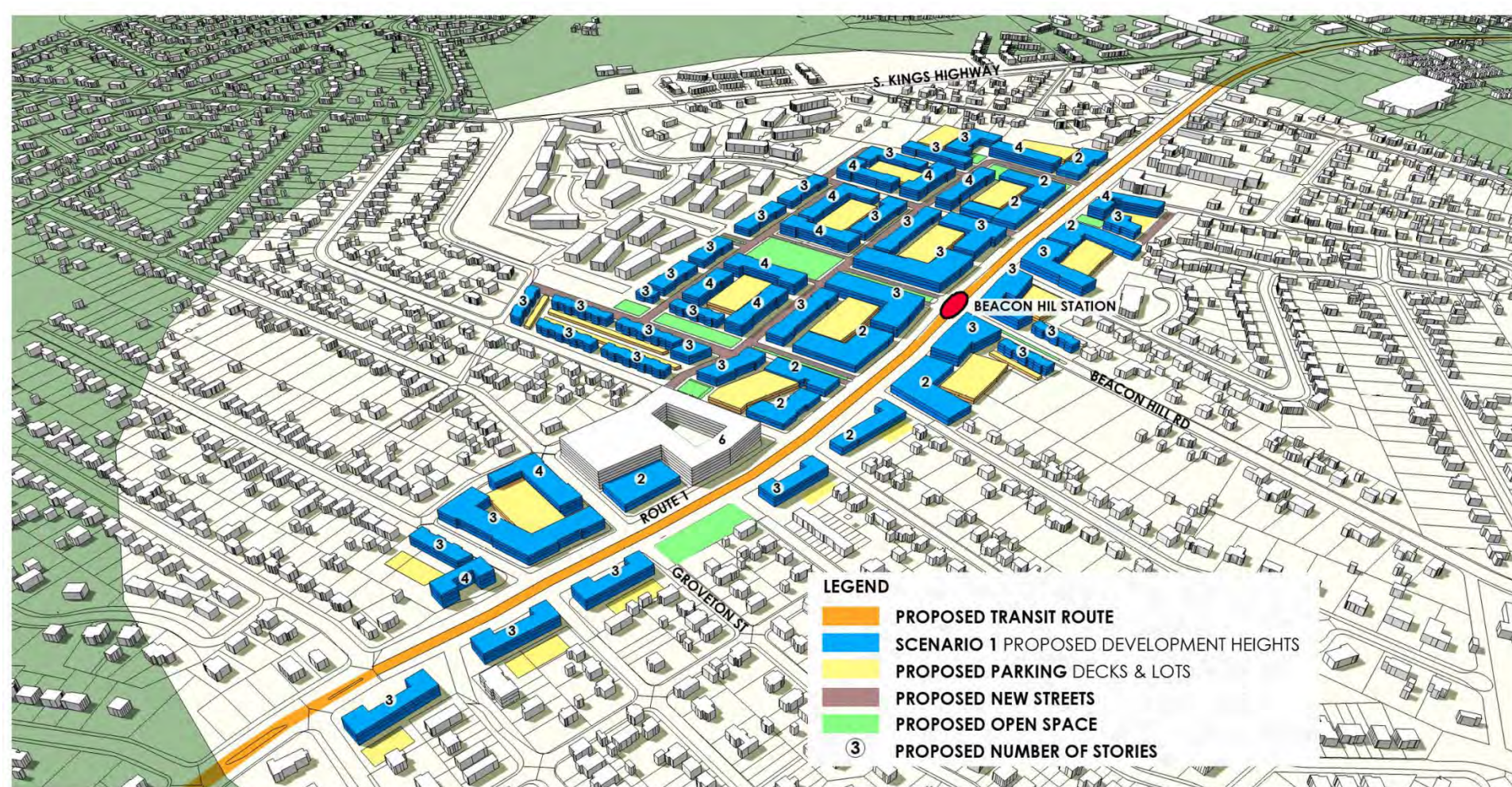
# Beacon: Bird's Eye View Today



Source: Bing Maps



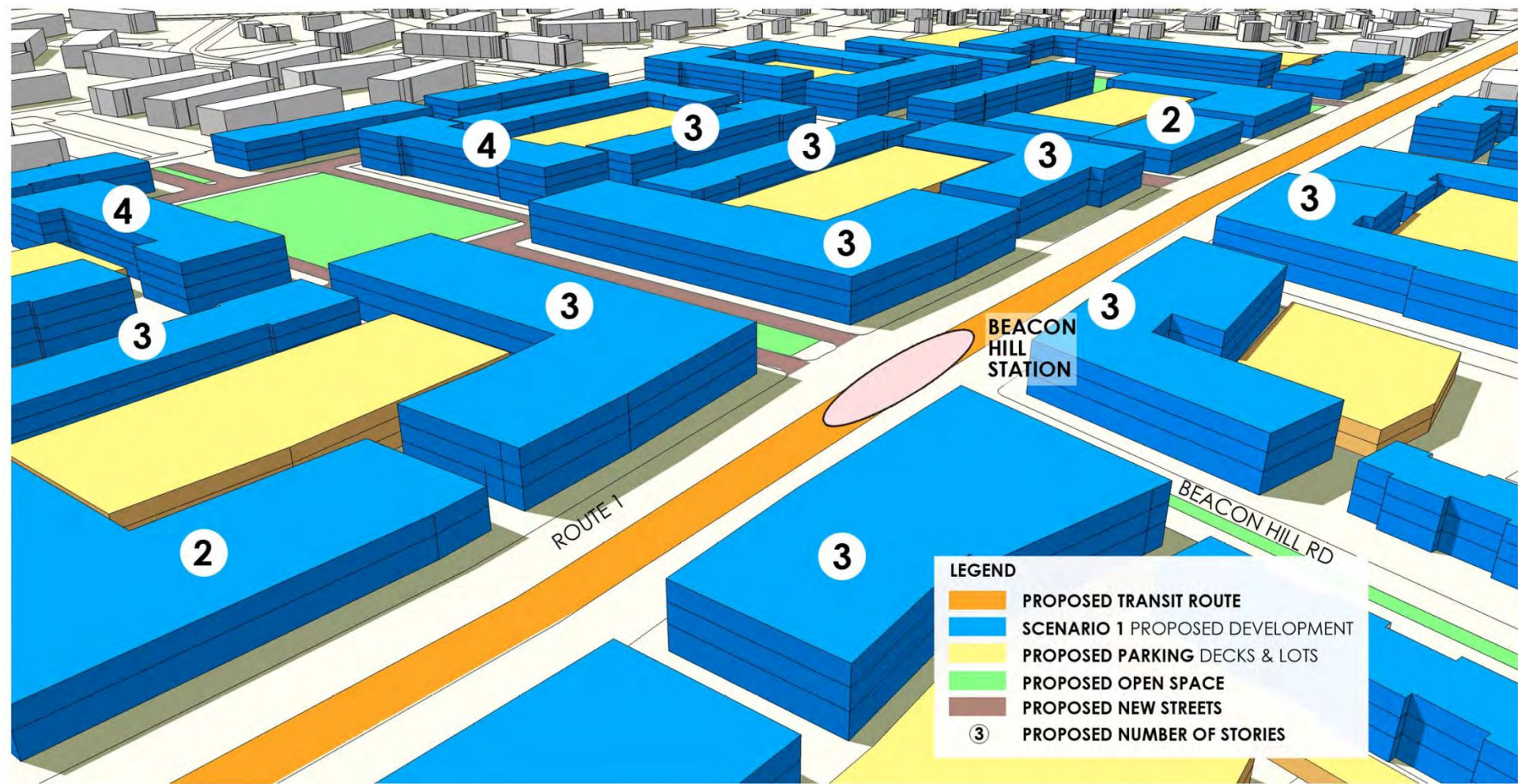
# Beacon Hill: Land Use Scenario One (2035 COG Projection)



**BEACON HILL STATION SCENARIO 1**



# Beacon Hill: Land Use Scenario One (2035 COG Projection)

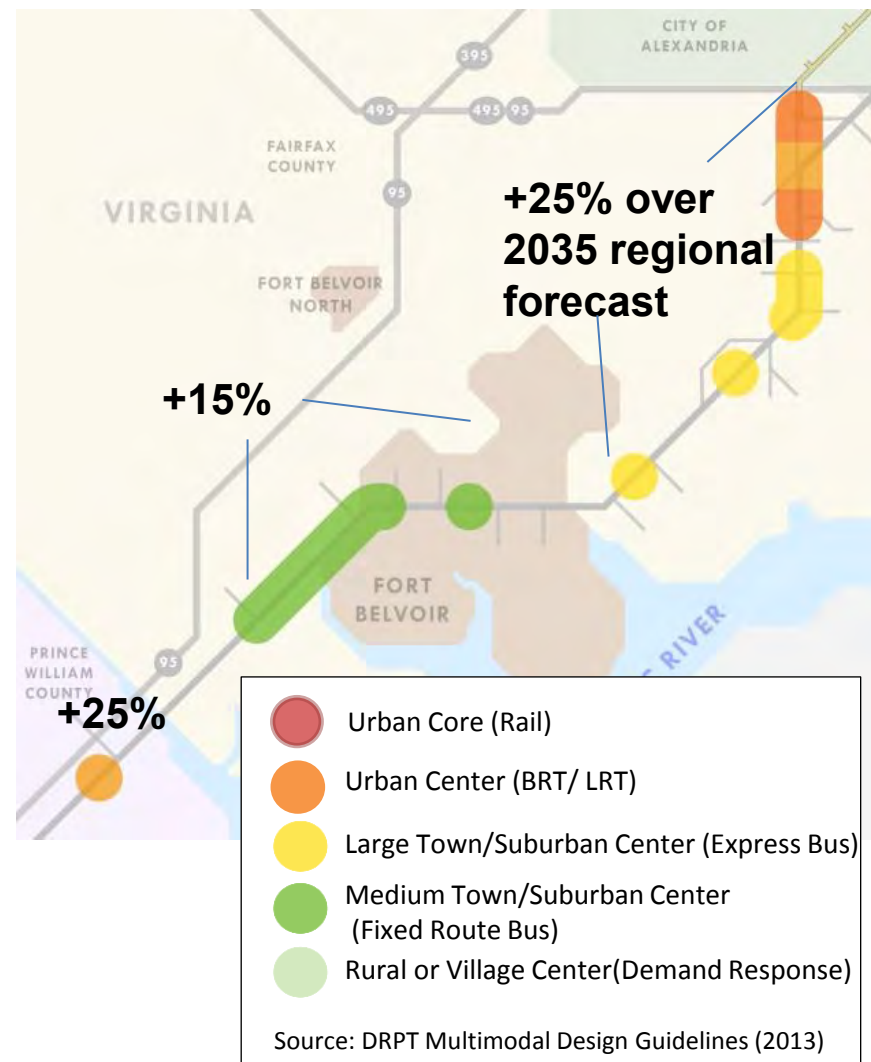


BEACON HILL STATION SCENARIO 1

# Scenario 2: Reasonable Response to High-Quality Transit Investment

## What is a reasonable growth expectation for a corridor that invests in high-quality transit (BRT or LRT)?

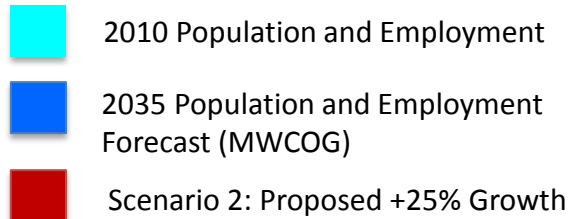
- Given national experience, assumed a **25%** increase in activity levels due to **premium transit investment**, coupled with strong land use **planning** and **development incentives**
- Coordinated assumptions with Fairfax County and Prince William County planners:
  - 25% increase** in activity level densities in the north portion and at Woodbridge
  - 15% increase** for stations near Lorton
- Enhanced land use (Scenario 2) would support a higher capacity transit mode (BRT or LRT) along the full corridor



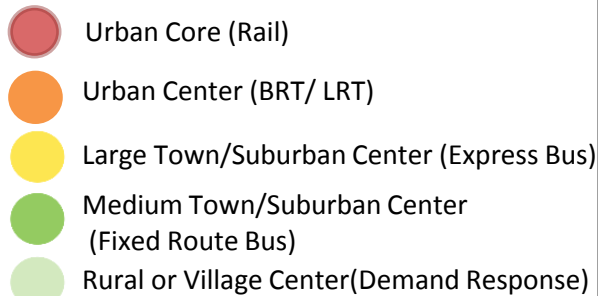


# Land Use Scenario 2

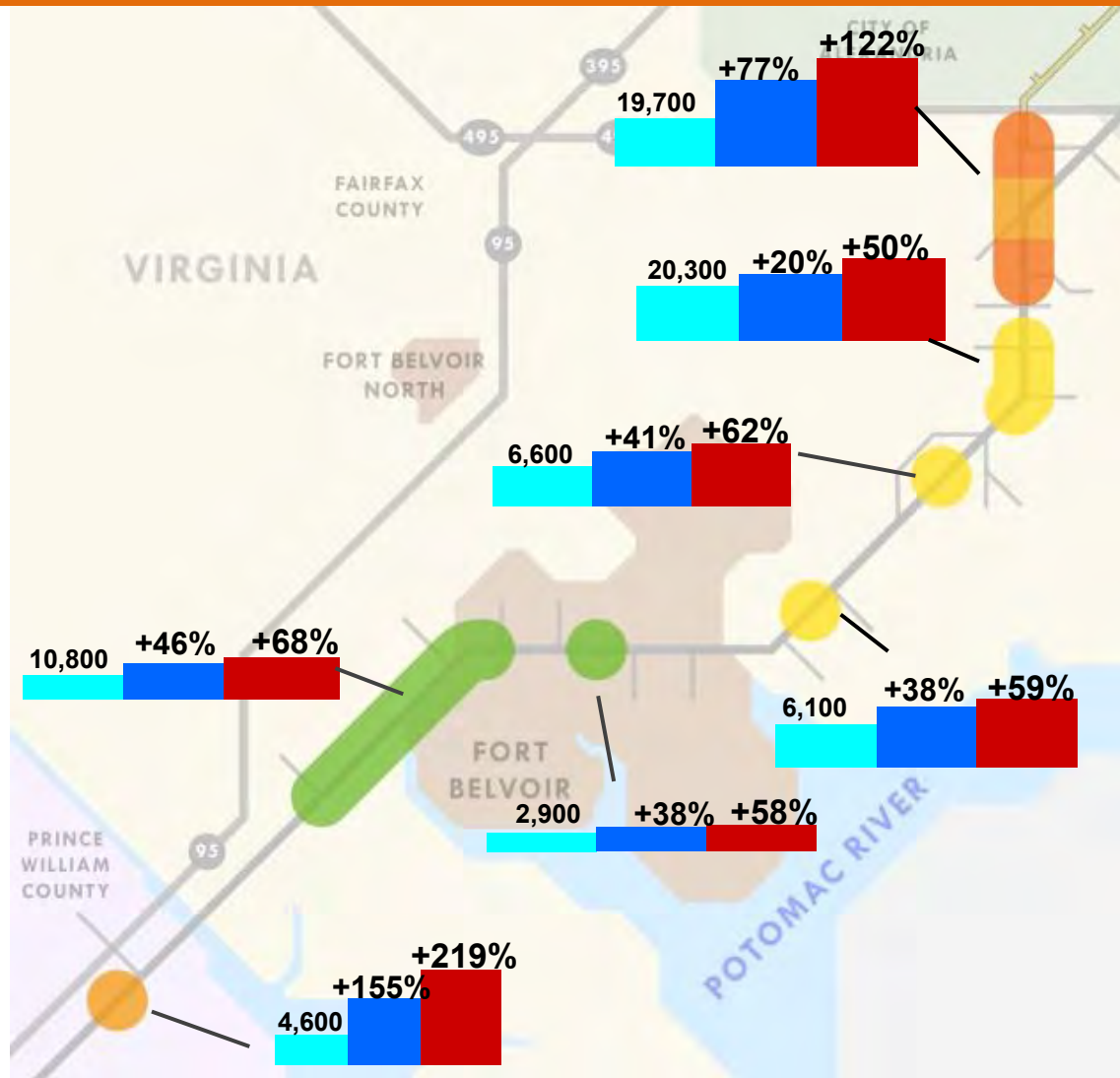
## 2035 MWCOG Population and Employment Forecast



**XX%** = increase over 2010 Population and Employment Growth

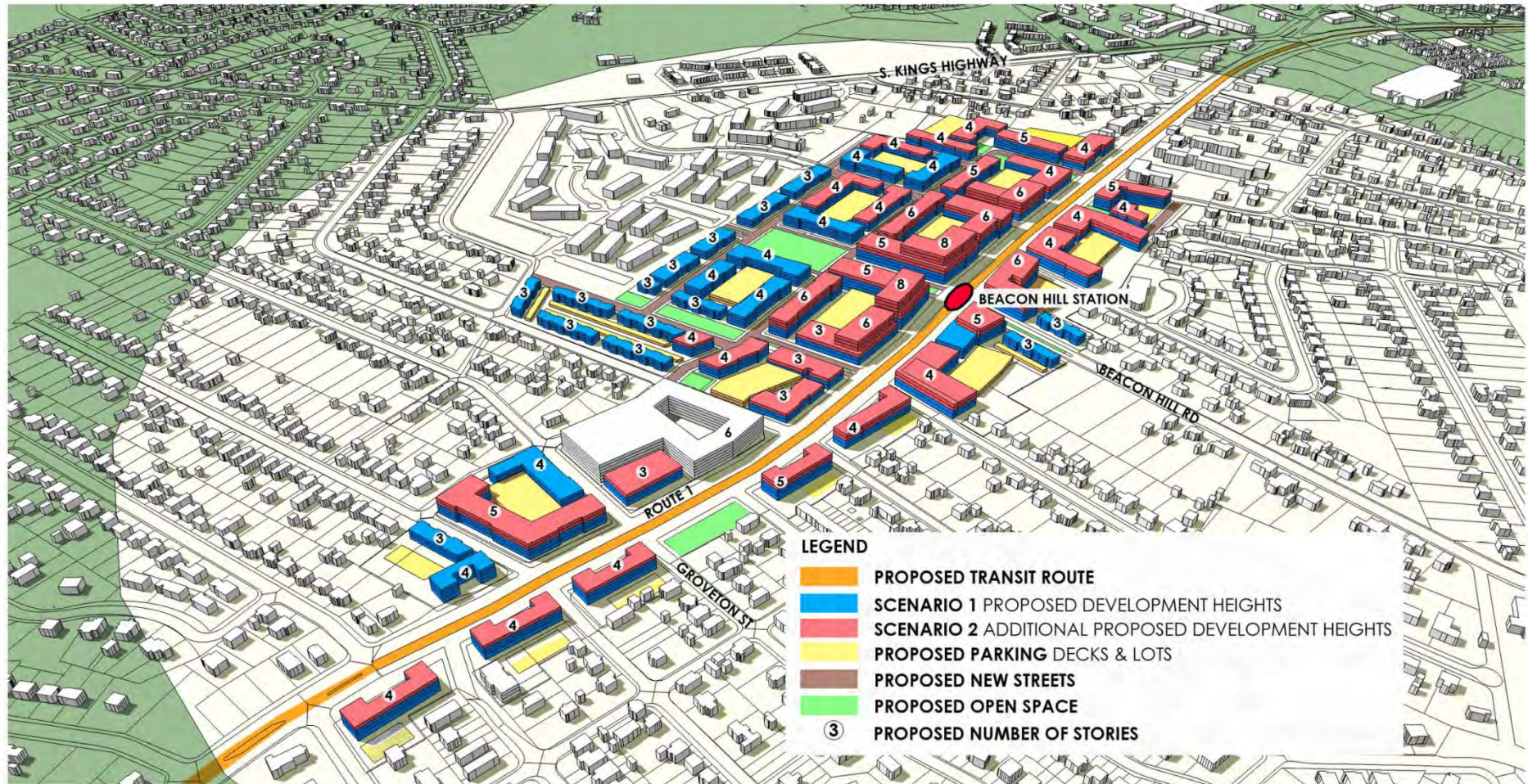


Source: DRPT Multimodal Design Guidelines (2013)





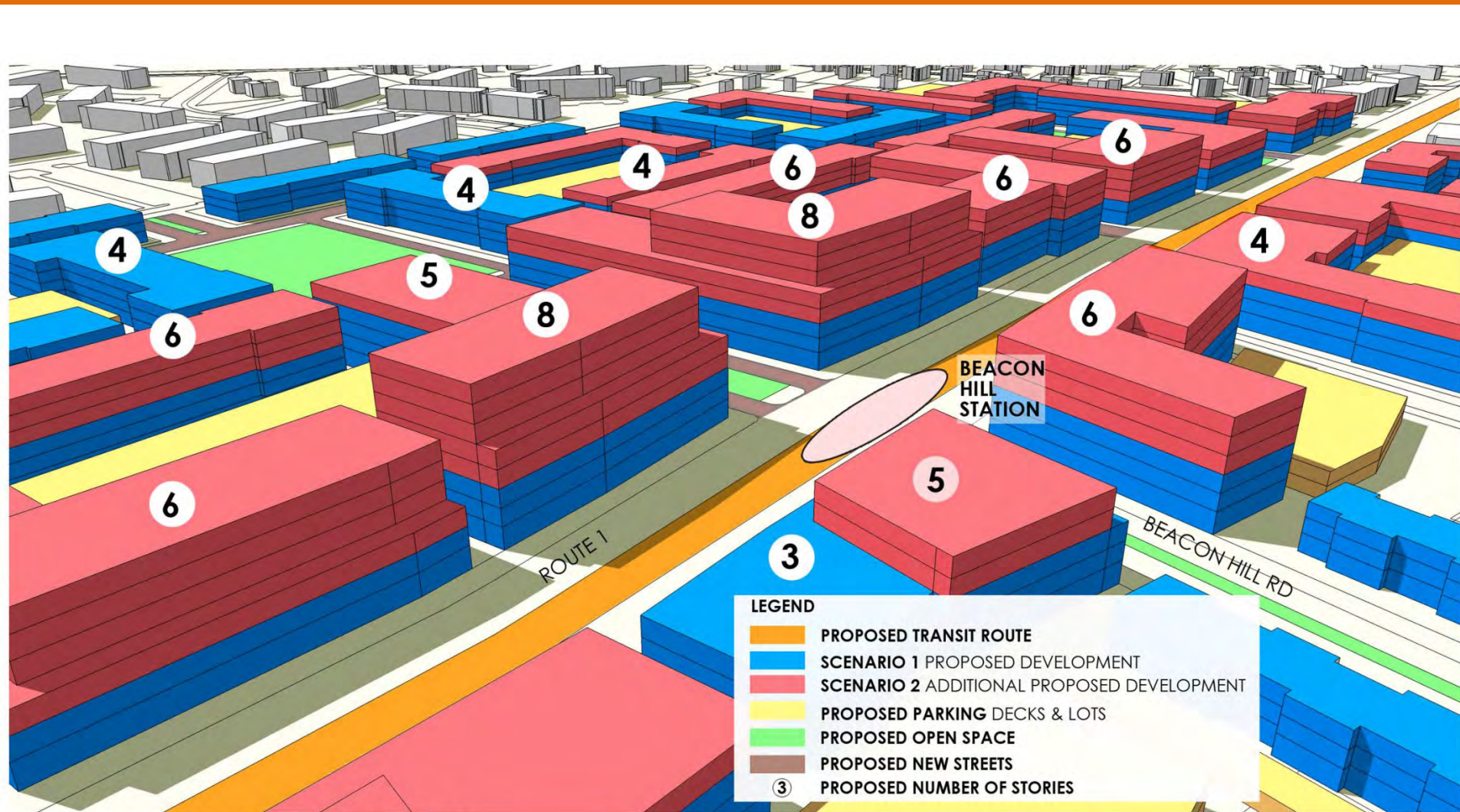
# Beacon Hill: Land Use Scenario Two (additional growth increment)



BEACON HILL STATION SCENARIO 2



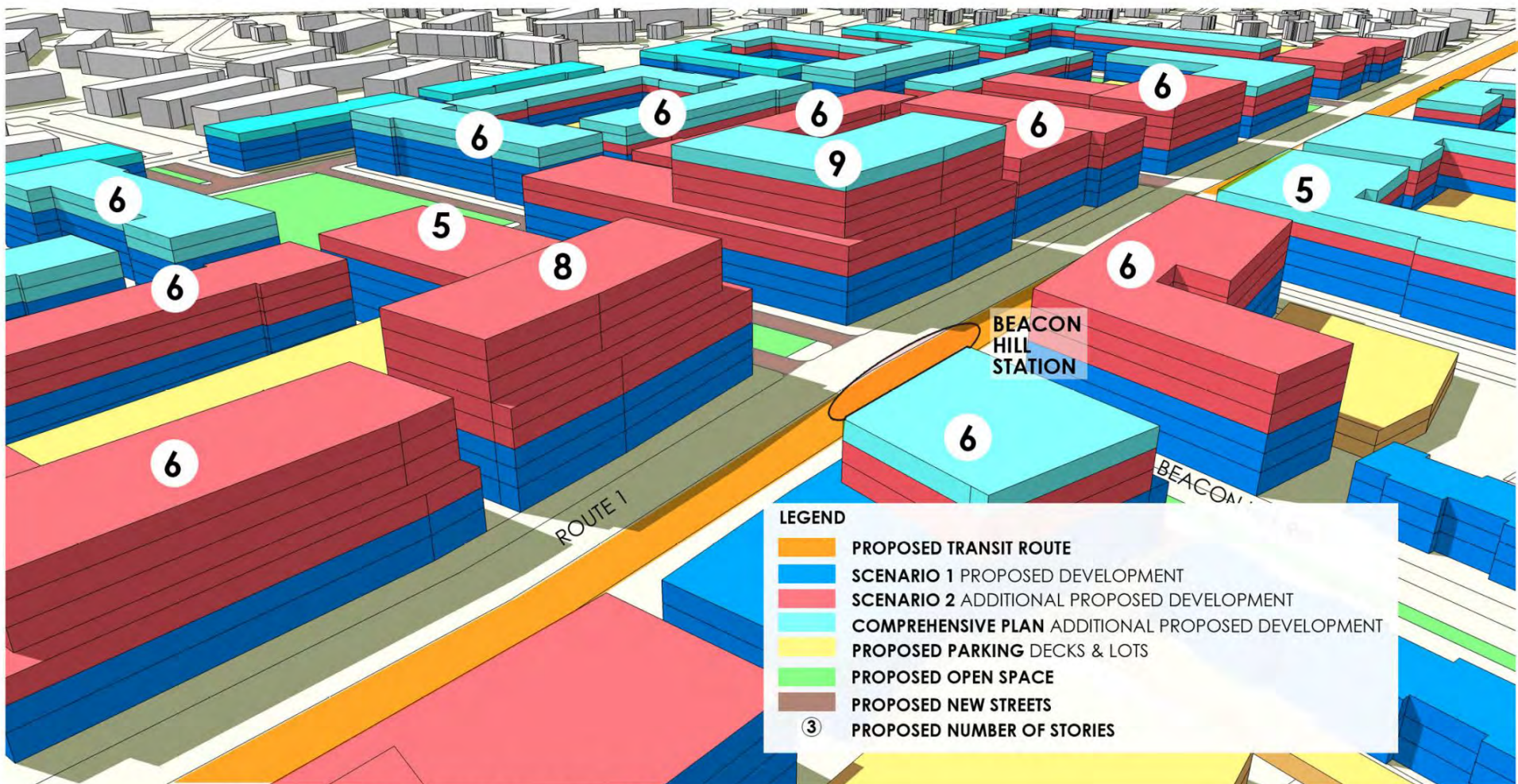
# Beacon Hill: Land Use Scenario Two



BEACON HILL STATION SCENARIO 2



# Beacon Hill: County Comprehensive Plan



BEACON HILL STATION SCENARIO COMPREHENSIVE PLAN



# Beacon Hill: Bird's Eye View Today





# Beacon Hill: Scenario Two Bird's Eye View



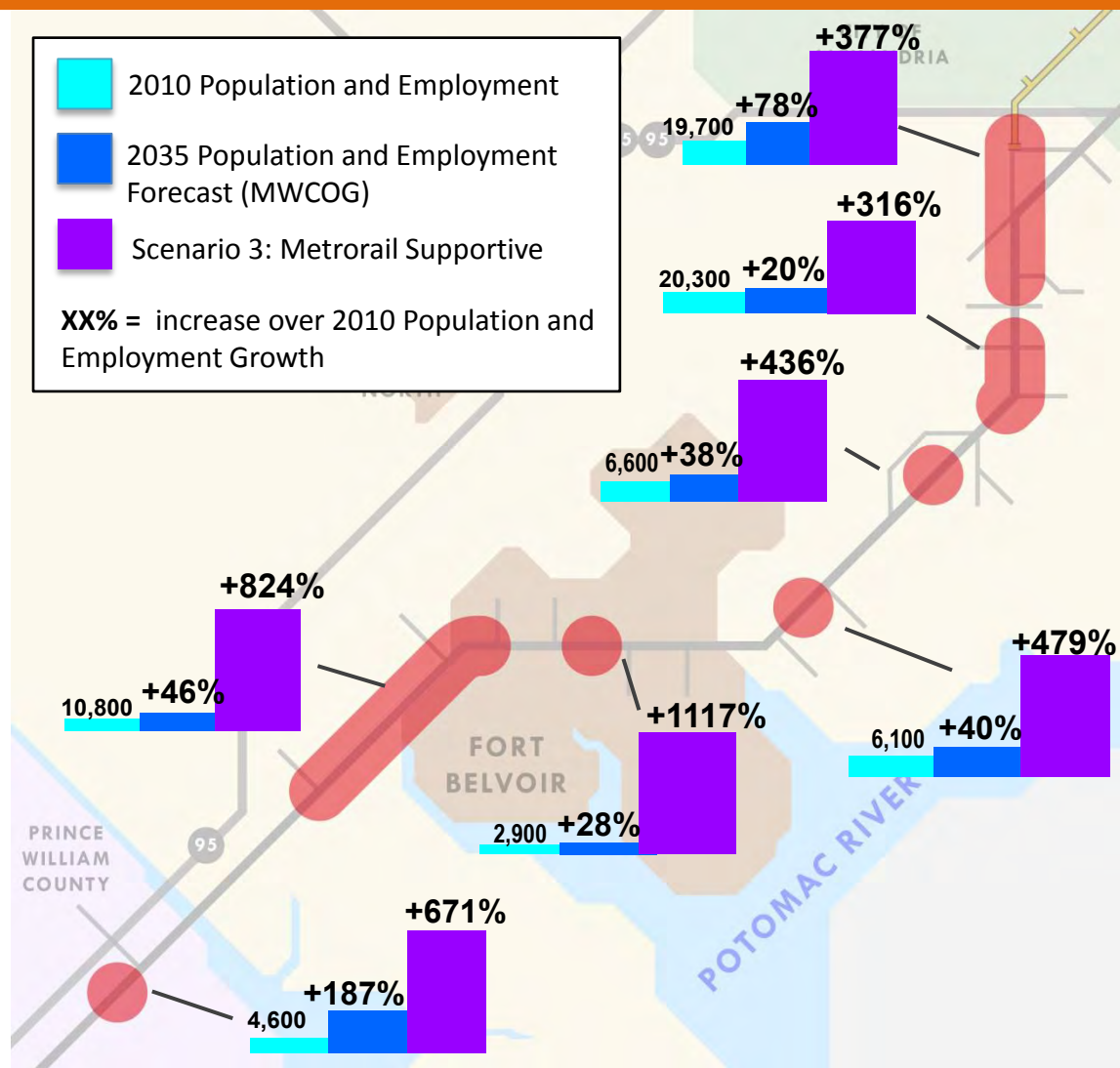
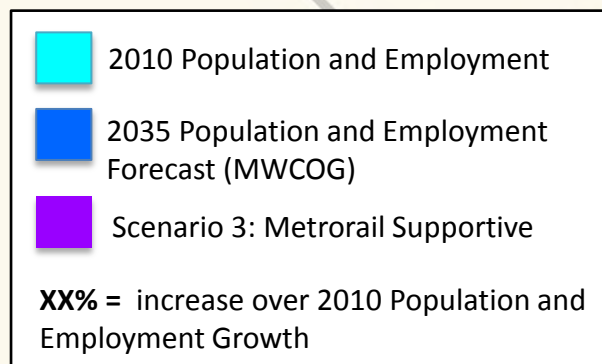


# Scenario 3: Land Use Supportive of Metrorail

Densities around stations would need to **increase dramatically** beyond the 2035 regional forecast to meet development levels typically associated with Metrorail as defined in the DRPT Multimodal Design Guidelines

- Urban Core (Rail)
- Urban Center (BRT/ LRT)
- Large Town/Suburban Center (Express Bus)
- Medium Town/Suburban Center (Fixed Route Bus)
- Rural or Village Center (Demand Response)

Source: DRPT Multimodal Design Guidelines (2013)





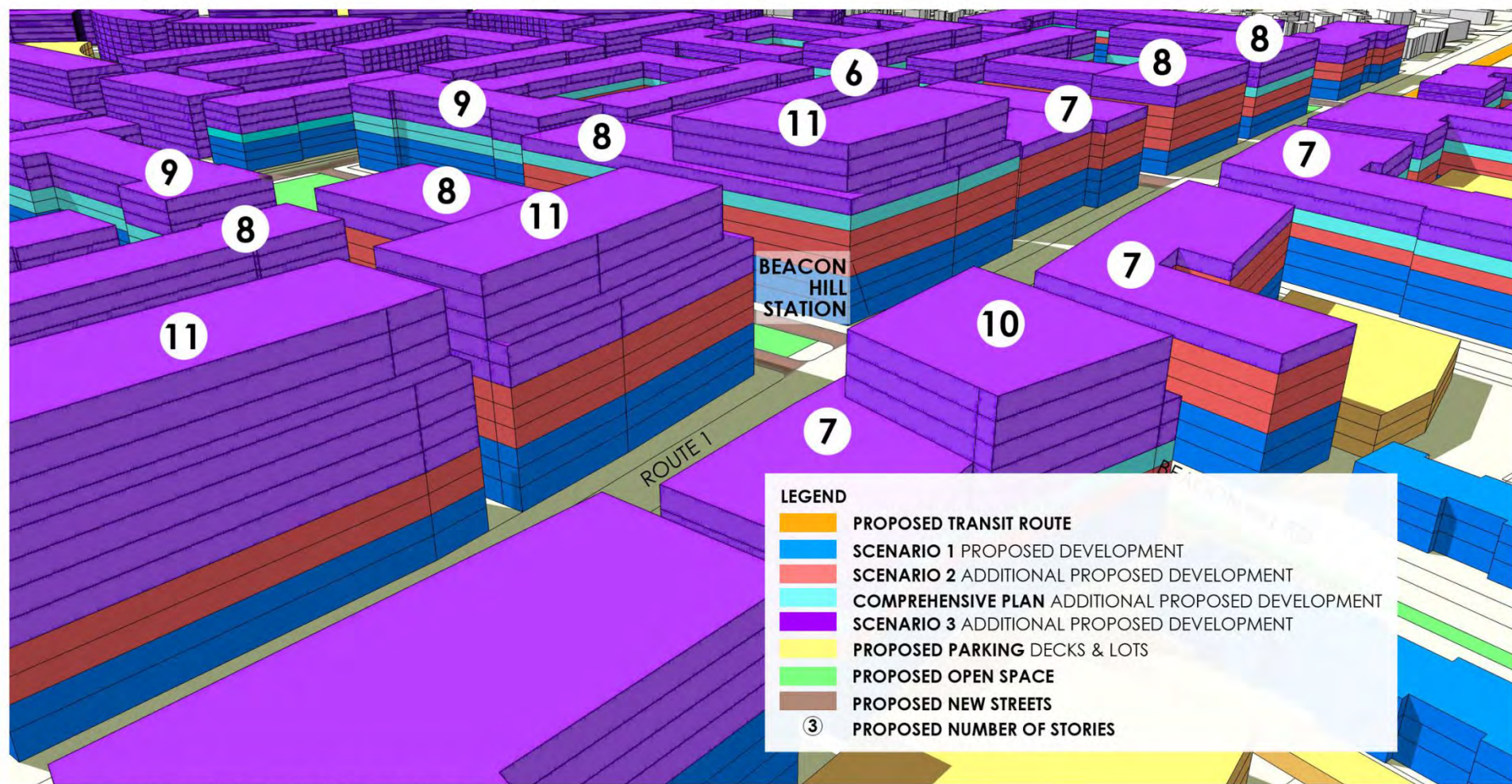
# Beacon Hill Station: Scenario 3



BEACON HILL STATION SCENARIO 3

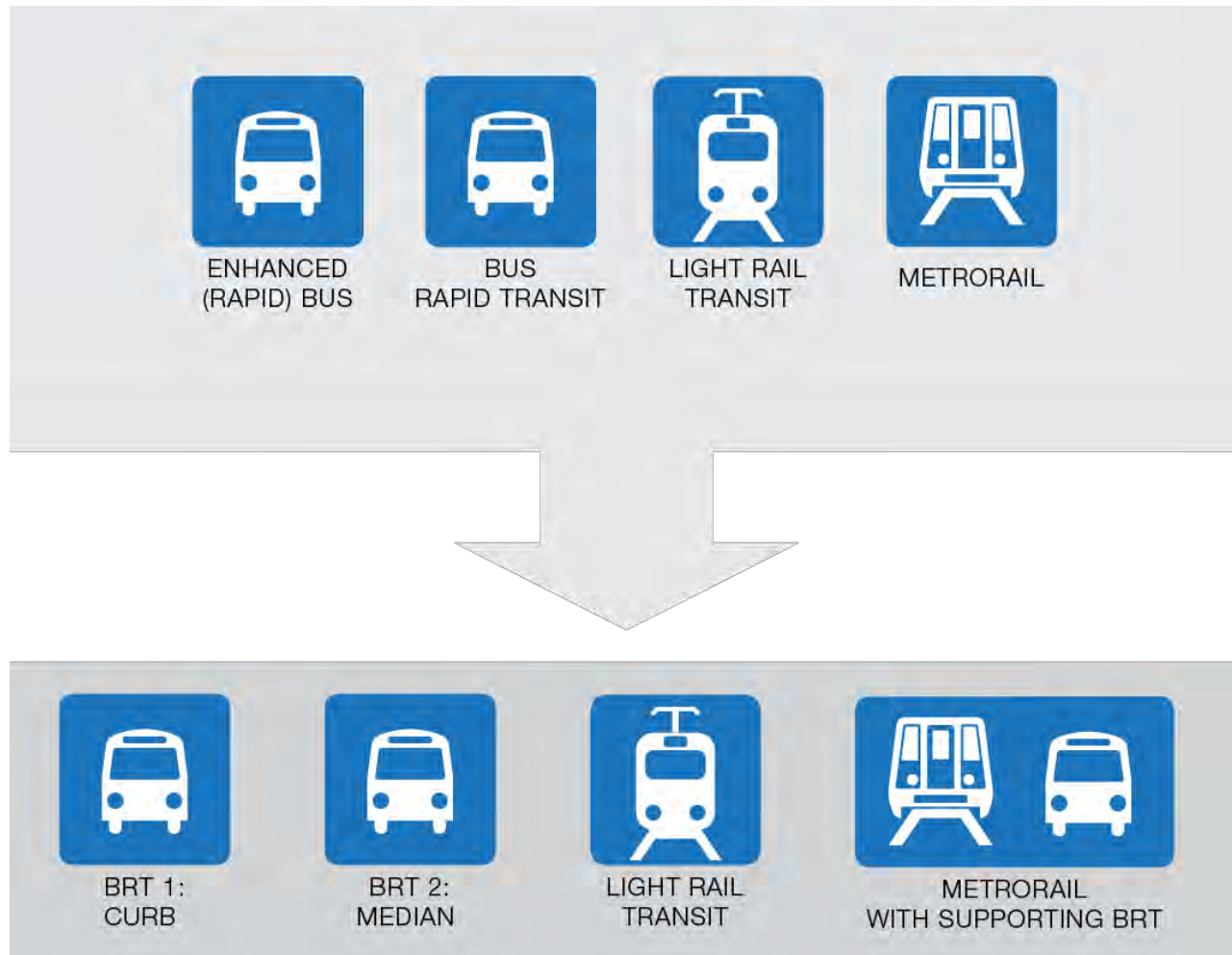


# Beacon Hill Station: Scenario 3



BEACON HILL STATION SCENARIO 3

# Transit Alternatives Refinement



# Summary of Initial Alternatives



	Enhanced Bus	Bus Rapid Transit	Light Rail Transit	Metrorail
<b>Average Weekday Ridership (2035)</b>	9,500	16,600	18,400	38,500
<b>Conceptual Capital Cost</b>	\$180 M	\$780 M	\$1.20 B	\$4.80 B
<b>Annual O&amp;M Cost</b>	\$14 M	\$17 M	\$24 M	\$84 M
<b>Cost Per Rider*</b>	\$10	\$15	\$21	\$37

\*Assumes Annualized Capital Cost + Operating Costs divided by total boardings (2035)

Note: FTA Cost Effectiveness measure averages current (2015) and horizon year (2035) costs and boardings





# Four Refined Alternatives for Further Evaluation

## Alternative 1: Bus Rapid Transit 1- Curb

- Bus operates in curb, dedicated transit lanes from Huntington to Fort Belvoir
- South of Fort Belvoir to Woodbridge, bus operates in mixed traffic

## Alternative 2: Bus Rapid Transit 2- Median

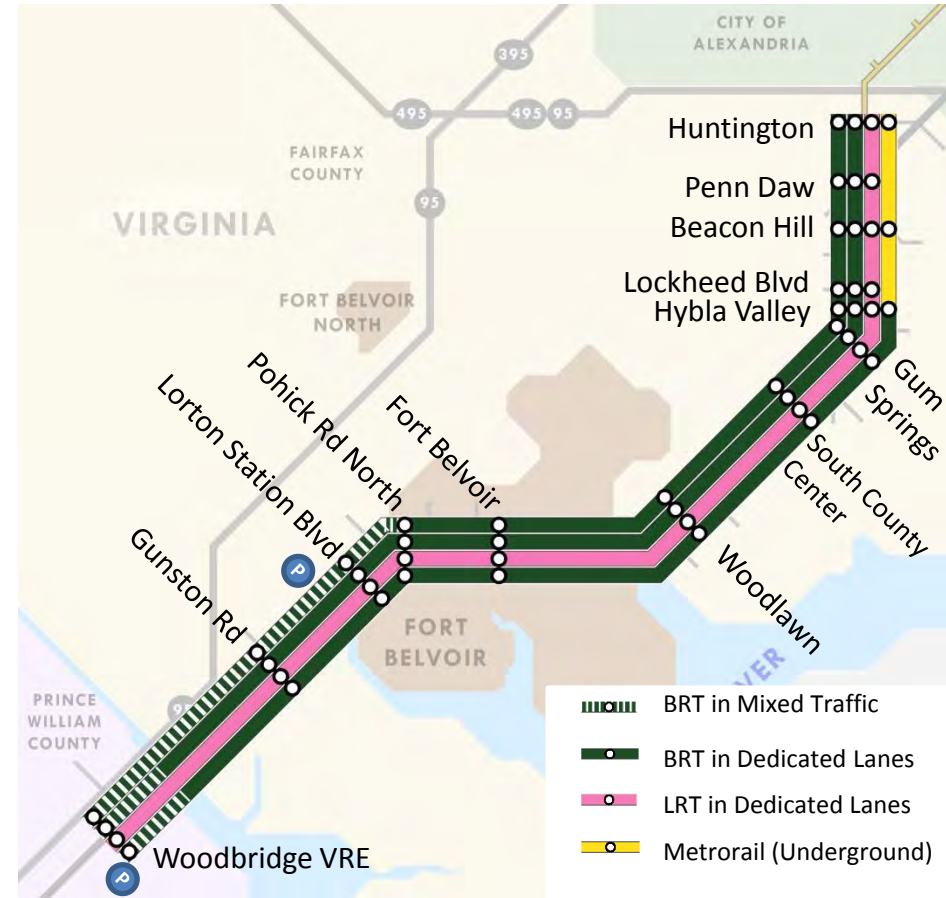
- Bus operates in the median in dedicated lanes for entire length of corridor and in mixed-traffic in Prince William County

## Alternative 3: Light Rail Transit

- Light Rail vehicle operates in the median in dedicated lanes for entire length of corridor

## Alternative 4: Metrorail- BRT Hybrid

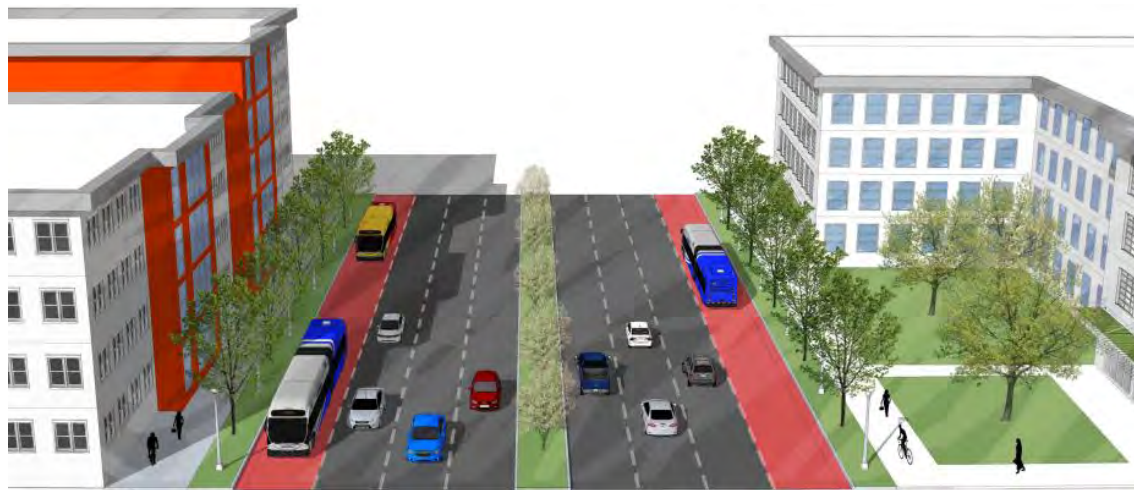
- Yellow line extension to Hybla Valley with connecting BRT service to Woodbridge



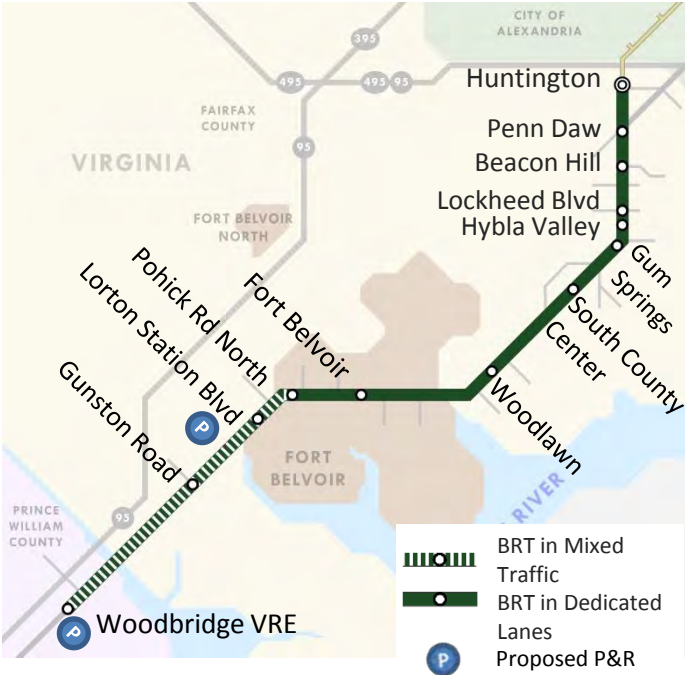


# Alternative 1: Bus Rapid Transit 1 – Curb

BRT operates in dedicated curb lanes to Pohick Road North

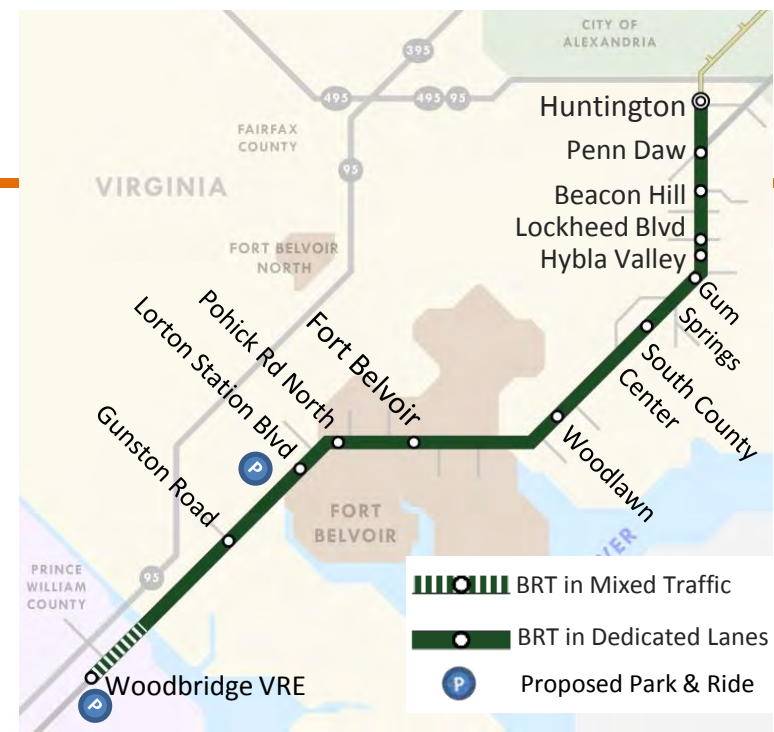


BRT operates in mixed traffic from Pohick Road North to Woodbridge



# Alternative 2: Bus Rapid Transit 2 - Median

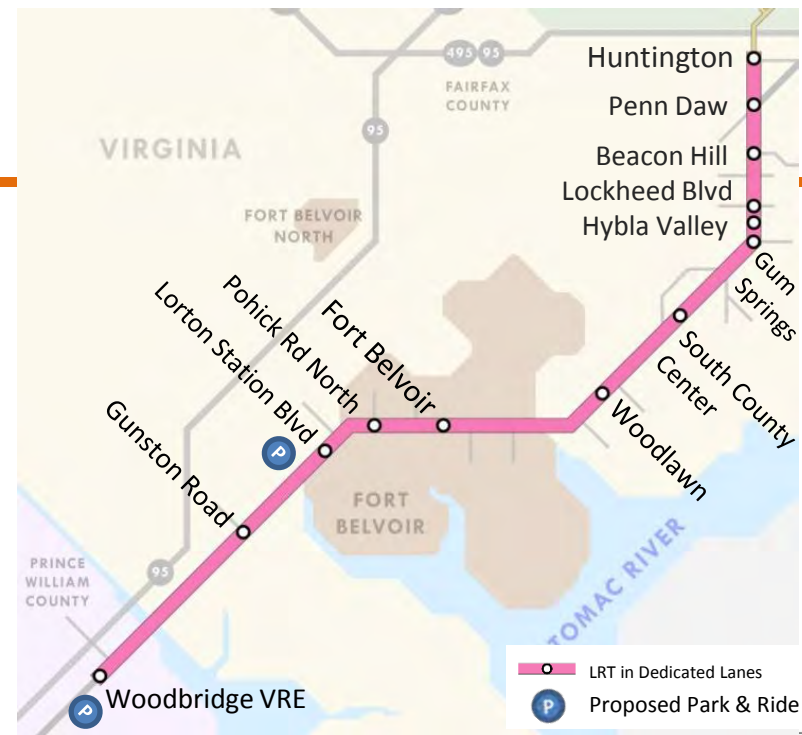
BRT operates in median in dedicated lanes in Fairfax County; transitions to mixed traffic through Prince William County





# Alternative 3: Light Rail Transit (Median)

Light Rail operates in median in dedicated lanes for entire corridor

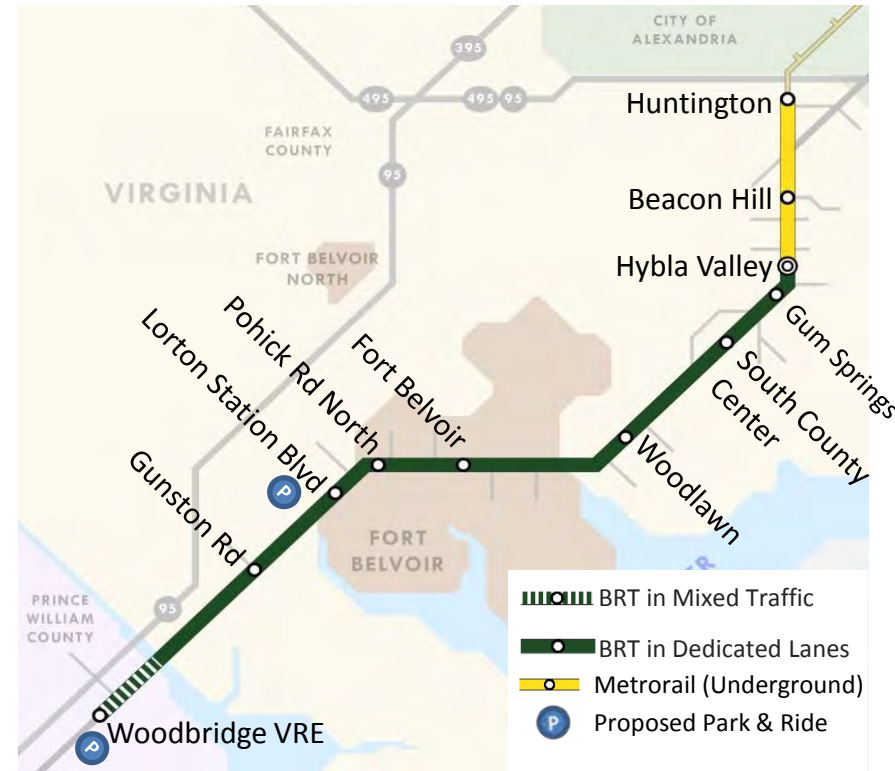


# Alternative 4: Metrorail- BRT Hybrid

Metrorail underground to Hybla Valley;  
Transfer to BRT service at Hybla Valley



BRT operates in dedicated lanes and transitions  
into mixed-traffic in Prince William County





# Key Indicators: Refined Transit Alternatives



	Bus Rapid Transit 1 - Curb	Bus Rapid Transit 2- Median	Light Rail Transit- Median	Metrorail/BRT- Median Hybrid
<b>Average Weekday Ridership (2035)</b>	15,200	16,600	18,400	26,500* (BRT 10,600; Metro 22,900)
<b>Conceptual Capital Cost</b>	\$500 M	\$780 M	\$1.20 B	\$1.57 B
<b>Annual O&amp;M Cost</b>	\$18 M	\$17 M	\$24 M	\$31 M
<b>Cost Per Rider**</b>	\$12	\$15	\$21	\$18

\* Corridor ridership, excluding transfers between Metrorail and BRT portions

\*\*Assumes Annualized Capital Cost + Operating Costs divided by total boardings (2035)

Note: FTA Cost Effectiveness measure averages current (2015) and horizon year (2035) costs and boardings

# Summary: Refined Multimodal Alternatives

	BRT- Curb Running	BRT- Median Running	LRT	Metrorail-BRT (Hybrid)
<b>Transit Elements</b>	<ul style="list-style-type: none"> <li>Dedicated lanes north portion of corridor</li> <li>Special treatments at key locations south portion of corridor</li> </ul>	<ul style="list-style-type: none"> <li>Dedicated lanes for entire corridor</li> <li>Median transitway</li> <li>Mixed-traffic in Prince William County</li> </ul>	<ul style="list-style-type: none"> <li>Dedicated lanes for entire corridor</li> <li>Median transitway</li> </ul>	<ul style="list-style-type: none"> <li>Metrorail extension for a short northern segment</li> <li>BRT in dedicated lanes, mixed-traffic through Prince William County</li> </ul>
<b>Vehicular Lanes</b>	<ul style="list-style-type: none"> <li>Consistent three lanes</li> </ul>	<ul style="list-style-type: none"> <li>Consistent three lanes</li> </ul>	<ul style="list-style-type: none"> <li>Consistent three lanes</li> </ul>	<ul style="list-style-type: none"> <li>Consistent three lanes</li> </ul>
<b>Bike/Ped Elements</b>	<ul style="list-style-type: none"> <li>Enhanced multi-use path</li> </ul>	<ul style="list-style-type: none"> <li>Enhanced multi-use path</li> </ul>	<ul style="list-style-type: none"> <li>Enhanced multi-use path</li> </ul>	<ul style="list-style-type: none"> <li>Enhanced multi-use path</li> </ul>

# Evaluation of Alternatives





# Evaluation Criteria: Project Goals and Objectives

Goals and Objectives	Multimodal Measures
<b>GOAL 1: Expand attractive multimodal travel options to improve local and regional mobility</b>	
Increase transit ridership	Transit ridership
Improve transit to reduce travel times	Transit travel time, Automobile travel time
Increase transportation system productivity	Total person throughput
Improve bicycle and pedestrian networks	Continuous sidewalk and bike pathway
Integrate with other transit service	Connections to existing and planned transit
<b>GOAL 2: Improve safety; increase accessibility</b>	
Provide accessible pathways	Continuous sidewalk and bike pathway
Reduce modal conflicts	Separate facilities for separate modes
Improve pedestrian crossings	Average pedestrian delay to cross, Adequate pedestrian refuges
Maintain traffic operations	Traffic LOS
<b>GOAL 3: Increase economic viability and vitality of the corridor</b>	
Support higher activity levels	Accommodate 2035 density (growth scenarios)
Investments are financially feasible to construct and operate	Project costs, cost effectiveness, Allows incremental implementation
High-capacity transit facilities at appropriate locations	Serves low-income residents, value added to adjacent properties
<b>GOAL 4: Support community health and minimize impacts on community resources</b>	
Minimize negative impacts to the natural environment	ROW impacts on environmental and historic resources
Contribute to improvements in regional air quality	Change in VMT
Increase opportunities for bicycling and walking	Continuous sidewalk and bike pathway

# Evaluation Criteria: FTA New Starts/Small Starts

## Project Justification Criteria

**Economic Development:** Transit supportive plans and policies; plans to preserve affordable housing

**Mobility Improvements:** Total project boardings; transit-dependent ridership is weighted 2x

**Cost Effectiveness:** Annualized cost per annual linked trip on the project

**Land Use:** Quantitative analysis of station area development, proportion of legally binding affordability

**Environmental Benefits:** Environmental benefits are monetized and compared to the annualized costs

**Congestion Relief:** Project sponsors will receive a medium rating until further guidance is released

## Financial Commitment Criteria

**Current Condition** (capital and operating)

**Commitment of Funds** (capital and operating)

**Reasonableness of Assumptions and Financial Capacity** (capital and operating)

## 6. Project Funding and Finance & Preliminary Economic Analysis





# Project Funding and Finance: Lessons Learned

- Project funding should be considered along with development and evaluation of alternatives
- Consider capital and long-term operating expenses
- Project will likely be implemented with a mix of several sources
- Federal Transit Administration grants are becoming more competitive; greater focus on local funding commitment



# Project Funding: Overview of Potential Sources

Funding Source	Type	Notes
Federal	FTA New Starts/Small Starts	Limited funding for highly competitive nationwide program
	FHWA Surface Transportation Program, CMAQ	Formula grants applied according to state and metropolitan priorities
Regional	NVTA funding	Dedicated funding for northern Virginia priorities
State	VDOT highway	Grants applied to statewide priorities
	DRPT Capital Assistance Program	Application for Major Capital Investments funded at Tier 2 level
Local	County managed funds	General fund, bond allocations, etc.
	Value capture (TIF or SAD)	Corridor-specific tools

# Local Project Funding Sources

Funding Type	Description	Notes
<b>County Managed Funds</b>	<ul style="list-style-type: none"> <li>Sales Tax</li> <li>Property Tax</li> <li>Other revenues</li> </ul>	Application of existing local revenue sources to cover costs of transportation infrastructure and services
<b>Value Capture</b>	<ul style="list-style-type: none"> <li>Tax Increment Financing (TIF)</li> <li>Special Assessment Districts (SAD)</li> </ul>	Capture increased property value that accrues over time resulting from public investment
	<ul style="list-style-type: none"> <li>Joint Development</li> </ul>	Coordinated development of commercial and residential buildings with public transportation facilities



# Economic & Financial Analysis: General Findings

## **Few options for corridor-specific funding:**

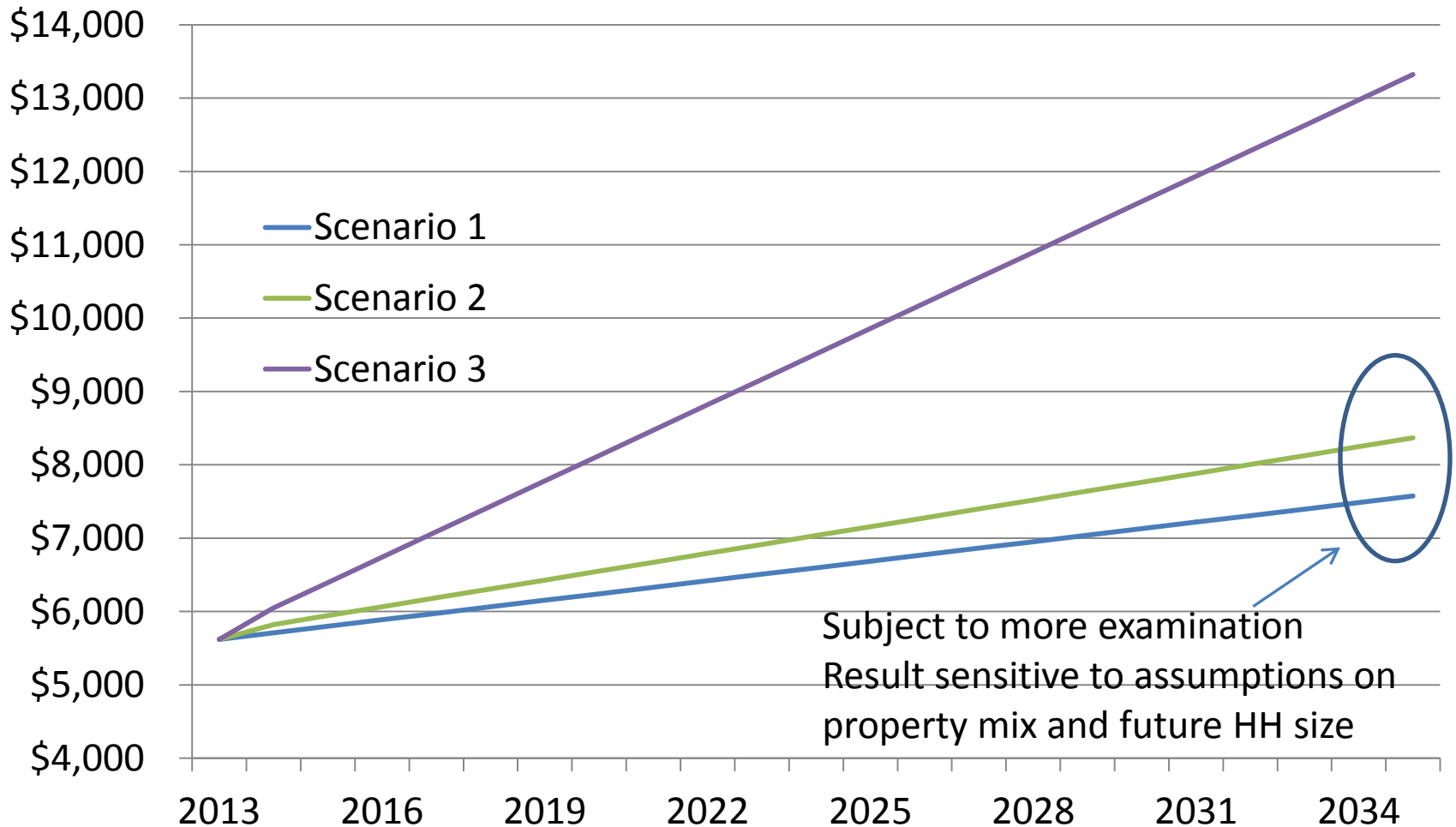
- Tax increment financing (TIF)
- Special assessment district (SAD)
- Joint development (JD)

## **Assess value projected for 3 Land Use Scenarios:**

- Scenario 1: COG 8.2
- Scenario 2: 25% growth over COG 8.2 (based on input from Fairfax County and Prince William County)
- Scenario 3: Supportive of Metrorail (DRPT Guidelines—activity density of 70)

# Economic Analysis: Preliminary General Findings

Assessed value of development within 1/2 mile of stations  
Constant 2013 dollars, millions



# Value Capture (VC) Analysis

- Estimated potential revenue streams from TIF and SAD to determine portion of the total capital costs that could be funded:

## **TIF (Tax Increment Financing)**

- Applies current tax rate to development beyond current tax base
- Includes commercial, industrial, and residential property

## **SAD (Special Assessment District)**

- Applies a new tax to commercial and industrial property only
- New tax contingent on approval by 51% of property owners

**Note: the figures presented are very preliminary results. Analysis is to be further refined**



# Value Capture (VC) Analysis: Assumptions and Limitations

- “Back of the Envelope” estimates for the potential VC, need further refinement
- TIF has limited application in Fairfax County
  - Applied here for illustrative purposes
  - Best considered in context of paying for a portion of stations (TIF revenue starts from zero; revenue stream is relatively small)
- Project cost estimates are conceptual, subject to change
- VC analysis addressed construction costs only
  - 2018 is assumed to be 1<sup>st</sup> year of construction
  - TIF or SAD districts established in 2018 and dissolved in 25 years

**Note: the figures presented are very preliminary results. Analysis is to be further refined.**

# Value Capture Analysis: Existing tax base

Land Use	2013 Assessed Value \$Millions
Residential	\$5,133
Office	\$178
Retail	\$209
Commercial, Hotel & Lodging	\$100
Total	\$5,620

# VC Analysis: Tax Increment Financing (TIF)

Preliminary estimates of TIF revenue through 2035  
(net present value @ 5%) if TIF Fund is established in 2018:

- **Scenario 1:** \$160 million
- **Scenario 2:** \$210 million
- **Scenario 3:** \$640 million

TIF revenue (@ \$1.085 per \$100) as % of capital cost  
(All incremental property tax assumed to accrue to TIF)

	Bus Rapid Transit 1 – Curb	Bus Rapid Transit 2- Median	Light Rail Transit- Median	Metrorail/ BRT- Median Hybrid	Metrorail (15- Miles)
Capital Cost	\$500 M	\$780 M	\$1.20 B	\$1.57 B	\$4.80 B
Scenario 1	32%	21%	14%	N/A	N/A
Scenario 2	41%	27%	17%	13%	4%
Scenario 3	N/A	N/A	N/A	41%	13%

**Note: the figures presented are very preliminary results. Analysis is to be further refined**



# VC Analysis: Special Assessment District (SAD)

Preliminary estimates of SAD Revenue through 2035  
(net present value @ 5%) if SAD Fund is established in 2018:

- **Scenario 1:** \$25 million
- **Scenario 2:** \$30 million
- **Scenario 3:** \$100 million

SAD revenue (@ \$0.20 per \$100) as % of construction cost:

	Bus Rapid Transit 1 – Curb	Bus Rapid Transit 2- Median	Light Rail Transit- Median	Metrorail/ BRT- Median Hybrid	Metrorail (15-Miles)
Capital Cost	\$500 M	\$780 M	\$1.20 B	\$1.57 B	\$4.80 B
Scenario 1	5%	3%	2%	N/A	N/A
Scenario 2	7%	4%	3%	2%	1%
Scenario 3	N/A	N/A	N/A	7%	2%

**Note: the figures presented are very preliminary results. Analysis is to be further refined**

# Project Funding: Next Steps

- **Economic analysis** to inform the degree to which transportation investments can be supported by value created with corridor growth and development
- **Viability of project funding** informs evaluation of alternatives
- **Funding strategy** developed for recommended alternative
- **Funding sequence** or cash flow projection developed for specific recommended alternative

## 7. Upcoming Meetings and Next Steps





# Calendar of Meetings

Meeting	Date
Technical Advisory Committee	March 6, 10:00 - 11:30am South County Center
Executive Steering Committee	March 13, 3:30 - 5:00 pm Mount Vernon Government Center
Community Involvement Committee	March 18, 4:00 – 5:30 pm Mount Vernon Government Center
Public Meeting #2	March 26, 6:00 – 8:00 pm South County Center

# Outreach for Public Meeting #2

- Regular Twitter and Facebook Postings
- Website Updates (interactive)
- Newspaper Ads (5 publications, English/Spanish)
- Press Release (38 media outlets, English/Spanish)
- Flyer and Fact Sheet
  - E-mails to 250 contacts
  - Hard Copies (English and Spanish)



# Outreach for Public Meeting #2

- Mount Vernon Town Hall (February)
- School and PTA Outreach and Flyer Distribution (21 public schools near the corridor)
- Individual organization outreach:
  - VOICE
  - Progreso
  - Ventures in Community
  - Good Shepherd Church
  - Community Involvement





# Multimodal Alternatives Analysis: Steps to Study Completion

1. Continue technical analysis of refined alternatives
2. Evaluate land use scenarios
3. Complete evaluation of multimodal alternatives
4. Conduct scan of potential project impacts
5. Develop project funding strategy
6. Recommend a multimodal alternative to be carried forward to next phase of implementation



# General Project Implementation Schedule

